#### RIVERSIDE COMMUNITY COLLEGE DISTRICT

#### District Budget Advisory Council Meeting

Tuesday, June 9, 2020 – <u>Zoom Conference Call</u> Meeting ID: 937 9147 1567 2:00 p.m. - 4:00 p.m.

#### **AGENDA**

- I. Welcome and Call to Order
- II. Approval of Minutes
  - A. May 15, 2020
- III. State Budget Update
- IV. District Budget Update
  - A. Tentative Budget
  - B. COVID-19 Fiscal Impact Assessment and Mitigation Recommendations
- V. Non-Resident Tuition Fee Revenue
- VI. Effective Use of Resources and Accountability
- VII. DBAC Membership Structure
- VIII. Next Meeting TBD

## RIVERSIDE COMMUNITY COLLEGE DISTRICT District Budget Advisory Council Meeting

Tuesday, June 9, 2020 2:00 p.m. – 4:00 p.m.

#### Zoom Conference Call Meeting Recording:

https://cccconfer.zoom.us/rec/share/2JcrCZCg\_0hIY9LVr03QAu14Ha7Aaaa82igWqaBfy0qiJKZdIA NEbU22ux80DnxW

#### **MEETING MINUTES**

#### Members Present

Aaron Brown (District) Majd Askar (District)

Nathaniel Jones (Moreno Valley College)

Michael Collins (Norco College)

Chip West (Riverside City College)
Michael McQuead (Moreno Valley College)

Quinton Bemiller (Norco College)

Asatar Bair (Riverside City College)

Mark Sellick (District)

David Bobbitt (Moreno Valley College)

Misty Cheatham (Norco College)

Cynthia Gundersen (District)
Rachelle Arispe (Recorder)

#### Members Not Present

Elia Blount (Riverside City College)

#### Guests

MaryAnn Doherty (Moreno Valley College)

Esmeralda Abajar (Norco College) Melissa Bader (Norco College)

#### I. CALLED TO ORDER

A. By Aaron Brown

#### II. APPROVAL OF MINUTES

A. Once a quorum was achieved, Collins moved and Jones seconded approval of the minutes for May 15, 2020.

#### III. STATE BUDGET UPDATE

- A. Brown provided a brief update on State Budget.
  - Legislature and Assembly rejected most of the items listed in the May Revise.
     Instead of doing budget reductions and deferrals that are reflected in the May Revise, they proposed deferrals only. Essentially they approved the Governor's January Budget which included COLA, Growth, Apprenticeship funding, and defunded CalBright College.
  - 2. Brown reminded the group that although we have a tentative budget, there are going to be significant changes to it and it is the best information that we have at this point until we have an adopted budget.

#### IV. DISTRICT BUDGET UPDATE

- A. Tentative Budget
  - 1. There is not much of a deficit for P1 Apportionment. There could be a .5% of deficit that could still be applied (approximately \$1 million).
  - 2. Apportionment adjustment reduction is \$5.9 million instead of \$14 million.
  - 3. Liability buy down for PERS and STRS will be applied as a direct rate reduction. It will then save us approximately \$3 million in the tentative budget.
- B. COVID-19 Fiscal Impact Assessment and Mitigation Recommendations
  - 1. Askar reviewed the FY 2020-21 Budget Shortfall spreadsheet (handout). The budget shortfall total is \$27.11 million. Set-Aside of \$10.2 million applied, decreasing the budget shortfall to \$16.91 million.
  - 2. Budget shortfall includes \$8.24 million as follows:
    - a. Student Equity and Achievement (SEA) program and SSSP is \$1.7 million shortfall (MVC \$440K, NC \$390K, RCC \$870K). Each college, during subgroup, agreed to resolve the reduction by using their college carryover, reduction of their discretionary or freezing positions.
    - b. Food Services shortfall is \$470K
    - c. Child Care shortfall is \$330K
    - d. Performance Riverside shortfall is \$380K
    - e. Community Education shortfall is \$340K
    - f. Customized Solutions shortfall is \$850K
    - g. Parking Services shortfall is \$3.78 million due to reductions of parking permits, sales, refunds of student parking permits, etc. The shortfall includes department freezing some positions totaling \$390K.
  - 3. Proposed Budget Solutions includes:
    - a. Transferring ERP costs to Redevelopment in the amount of \$4.79 million.
    - b. Retirement Incentive for PARS cost is \$5 million. By moving the payment to 2019-20, it is estimated the there will be a savings of \$2.5 million.

- c. Vacant position results in a savings of \$5.34 million (District \$610K, MVC \$330K, NC \$900K and RCC \$3.3M).
- d. Holding Accounts savings of \$700K (District \$200K, MVC \$500K, NC \$0, RCC \$0).
- e. Utility savings due to college closure and reduction of students/staff on site, savings is \$550K.
- f. Travel restrictions is at a 40% reduction due to college closure and reduction of students/staff on site, savings is \$310K.
- 4. After applying the proposed budget solutions, the budget shortfall remains at \$8.97 million.
- 5. Asatar inquired on the vacant positions and the listing. Sellick responded that he would forward the list of open positions for faculty. West will provide the listing which mainly consists of management and classified positions. Collins and Jones indicated that there are some faculty positions on their list but most positions are for management and classified.
- 6. Jones inquired on the budget savings for FY 2019-20 and if it could be applied to the deficit. Brown responded that budget savings is unknown at this time and the projected ending balance will be refined at final budget.

#### V. NON-RESIDENT TUITION FEE REVENUE

A. There was a disconnect between the FTES and the revenue received. The revenue was less than what was expected. Some amounts were identified, but it has not been fully resolved. West responded that some small discrepancies' identified were due to a posting error. Askar added that Information Services and the colleges are working on the problem together. Brown said there will be further discussion offline on this topic.

#### VI. <u>EFFECTIVE USE OF RESOURCES AND ACCOUNTABILITY</u>

- A. Brown wanted to have a discussion about having a linkage between our strategic plans and our resource allocation. He inquired if the colleges had a methodology for periodic reporting out to identify actuals vs. plans; showing a linkage between the spending of resources and the achievement of college strategic goals. The district office is moving in this direction. He is looking to DBAC as a venue for reporting out. The colleges could report out on a quarterly basis to ensure alignment. If this is occurring at the college level already, we won't have to create a new report template. We will have a standing agenda item to make sure we are all aligned.
- B. Sellick responded that at RCC Senate all the RCC Vice Presidents provide reports; however, we aren't regularly reporting budget expenditures or savings. They do track unfunded initiatives from previous years.

- C. West added that RCC tracks all their initiatives; how they are funded; and resources they will be funded from. Finances are reported through the Academic Senate and Financial Resources Committee, and a couple other committees within the college.
- D. Sellick noted that it could be easier to do Strategic Planning messaging. West responded that there will be a link to RCC's Strategic Planning website which is planned to launch in September 2020.
- E. Collins responded that Norco reports through RBFPC. Then it goes through the constituency groups. There is also periodic reporting to Academic Senate. Collins also sends out emails related to fiscal affairs. With Strategic Planning, Norco's fiscal resources are connected to their program review. Projects, including legacy projects, are priorities through each of the strategic committees. The struggle that Norco has is that it does not have operational funds specifically, therefore they rely completely on contingency funds. Return on investment is still an area Norco is working on to close the loop on investments in resource requests.
- F. Jones responded that there is not a lot that is different from the other colleges. Moreno Valley's main connection is through their program review process. Once resource allocations are approved, the prioritized list is provided quarterly to their Standard 3 subcommittees, and the college strategic planning committee. They do presentations to faculty as a flex activity and provide updates after the January Governor's Budget and May Revise. There is ongoing realignment of resources since there is not a lot of funding for discretionary resources for strategic priorities.
- G. Brown added that from a district standpoint we need to develop our own reporting methodology to be in alignment with the colleges. There will be further conversations at DBAC on this matter.
- H. Sellick suggested that Brown be regularly scheduled on the Academic Senate agenda to do higher level reporting as he thinks it would be beneficial for faculty to understand how budget allocation works and they can understand how much money we really have district wide.

#### VII. DBAC MEMBERSHIP STRUCTURE

- A. Brown reviewed the DBAC membership. He welcomed Elena Santa-Cruz to the group.
- B. Brown will be reaching out to the Presidents to get representatives for MLA or CSEA. He will also be contacting Gustavo Segura for a representative for Norco College.

#### VIII. NEXT MEETING

A. Arispe will send out a Doodle Poll to schedule the future meetings.

#### IX. MEETING ADJOURNED



**TO:** California Community Colleges

FROM: Lizette Navarette, Vice Chancellor, College Finance and Facilities Planning

**RE:** 2020-21 State Budget Update – Legislative Proposal

#### 2020-21 State Budget Update - Legislative Proposal

#### **Context:**

Late June 3, 2020, the Senate and Assembly reached an agreement around the 2020-21 state budget legislative plan. This memo provides a brief update on the proposal. The leaders of the State Senate and the State Assembly will now negotiate with the Governor to reach an agreement before presenting a spending plan for both houses to approve by June 15.

#### Senate-Assembly 2020-21 Budget Agreement:

The legislature closes a <u>\$54 billion budget</u> shortfall by adopting the Department of Finance's revenue forecast and the Legislative Analyst's Office lower COVID-19 expense estimates.

The <u>legislative budget agreement</u> aligns to many elements of the <u>Senate's plan May 28<sup>th</sup> plan</u>. The Senate-Assembly agreement rejects many of the Governor's May Revision proposed cuts, including \$8.1 billion in proposed reductions to Proposition 98 funding. The <u>legislative budget</u> agreement instead assumes federal funding would be available to backfill California's General Fund and COVID-19 expenses. Under this "trigger" mechanism, if federal funds do not materialize by September 1, 2020, the proposed trigger solutions would take effect on October 1, 2020. The trigger solutions include \$5.3 billion in deferrals to K-14 education of which over \$670 million is funding to California's community college which would be paid in future years. In practice, this relies on local community college district to use reserves for payments, expenses, payroll during the months of April, May and June of 2021.

Below is a top-level summary of key differences between the Governor's May Revision and the Legislature's Proposals:

Governor's May Revision	Legislative Proposal with Federal Funding Assumptions	Legislative Proposal without Federal Funding
Reductions and deferrals	No reductions to Proposition	Defers nearly \$700 million in
totaling \$925 million for	98.	community college funding
2020-21.		to future years.

Governor's May Revision	Legislative Proposal with Federal Funding Assumptions	Legislative Proposal without Federal Funding
Does not provide a COLA. Reduces the Student Centered Funding Formula by \$593 million.	Provides funding for the Student Centered Funding Formula, including a COLA.	Assumes available revenue for COLA.
Defers \$330 million in 2019- 20 to 2020-21.	Approves \$332 million in deferrals in the 2019-20 and 2020-21 budget years.	Approves an Oct. 1 trigger deferral of \$674.3 million Proposition 98 if the state does not receive federal funding.
Reduces Student Equity and Achievement Program by 15%. Reduces Strong Workforce Program to \$100 million ongoing.	Rejects the Governor's proposed cuts to apportionments and several categoricals, including Strong Workforce and Student Equity and Achievement.	Defers funding to certain categoricals to future years.
Reduces Calbright College by 15% ongoing.	Would eliminate Calbright and redirects funds.	Would eliminate Calbright and redirects funds.
Proposes greater coordination and transparency of statewide technical assistance funding through a System Support Program.	Rejects coordination of statewide technical assistance funding through the System Support Program.	Rejects coordination of statewide technical assistance funding through the System Support Program.
No proposal	Allocates \$11.4 million for food pantries.	Allocates \$11.4 million for food pantries. Included in overall deferrals.
Reduces the part-time faculty categorical by 15%.	Proposes \$10.6 million for part-time faculty.	Proposes \$10.6 million for part-time faculty.
Provides no enrollment growth.	Provides \$31.9 million for enrollment growth.	Defers \$31.9 million for enrollment growth.
Provides ongoing support for immigrant legal services.	Provides ongoing support for immigrant legal services.	Provides ongoing support for immigrant legal services.
Moves the Dreamer Resource Liaison program to the Student Equity and Achievement Program.	Provides \$5.8 million ongoing to support the Dreamer Resource Liaison program.	Provides \$5.8 million ongoing to support the Dreamer Resource Liaison program. Included in overall deferrals.

#### **2020-21 State Budget Update - Legislative Proposal** June 3, 2020

#### **Next Steps:**

The Senate-Assembly budget agreement allows both chambers to circumvent the Conference Committee process. The Senate President pro Tempore and the Assembly Speaker now begin negotiations with Governor Newsom and the Department of Finance. A budget agreement is expected in time for a vote by the full Senate and Assembly in time for the June 15 Constitutional deadline.

For more information throughout the budget process, please visit the **Budget News** section of the Chancellor's Office website:

www.cccco.edu/About-Us/Chancellors-Office/Divisions/College-Finance-and-Facilities-Planning/Budget-News, or contact me at lnavarette@cccco.edu.



## **FY 2020-2021 TENTATIVE BUDGET**

Board of Trustees Regular/Committee Meeting June 9, 2020



# GOVERNOR'S FY 2020-21 BUDGET PROPOSAL COMMUNITY COLLEGE SYSTEM AND RIVERSIDE COMMUNITY COLLEGE DISTRICT AS OF "MAY REVISE"



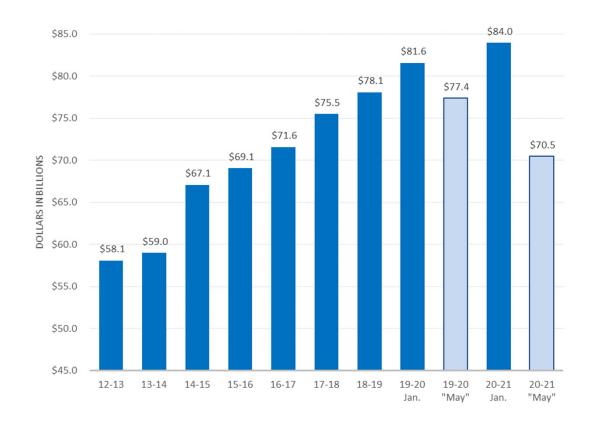
# Riverside Community College District 2020-21 Tentative Budget

Riverside Community College District has adopted an approach to the Tentative Budget which yields a modified, continuing resolution budget. Thus, the Tentative Budget for fiscal 2020 reflects a continuation of the adopted FY 2019-2020 Budget, with significant modifications resulting from the impact of the COVID-19 pandemic as described on the subsequent pages.



# Proposition 98 Minimum Guarantee

- FY 2019-20 approved budget set the K-14 minimum guarantee at \$81.1 billion...revised to \$81.6 billion in January...and \$77.4 billion at "May Revise"...\$4.2 billion lower.
- FY 2020-21 Governor's January estimate was \$84.0 billion. The "May Revise" estimate is \$70.5 billion...
   \$13.5 billion lower.
  - A decrease of 16.07% from the
     January Proposal.
  - Community College share of
     Proposition 98 10.93%





## Department of Finance Fiscal (DOF) Update – May 7, 2020

➤ DOF projects that State General Fund revenues will decline by \$41.2 billion below January projections, as follows:

• 2018-19: +\$0.7 billion

• 2019-20: -\$9.7 billion

• 2020-21: -\$32.2 billion

Community College Share - \$1.46 billion



# CCCCO Memorandum FS20-06 dated May 6, 2020: Novel Coronavirus (COVID-19) Guidance – Emergency Protections for Apportionments

- Apply apportionment protections for FY 2019-20 by using the annualized FTES estimates for the first principal apportionment (P1) to calculate the 2019-20 P2.
- To provide protections and to mitigate material decreases to systemwide apportionment calculations associated with COVID-19 for the 2020-21 Advance Apportionment.



#### **Base Changes**

(In Millions)

Unrestricted Ongoing Revenues	State
Apportionment*	
Growth (.50%)	\$ -
COLA (2.29%)	-
Student Centered Funding Formula	(588.0)
Total Apportionment/Unrestricted Ongoing Revenues	<u>\$(588.0)</u>
<u>Unrestricted One-Time Revenues</u>	\$ -
Total Unrestricted Revenues	<u>\$(588.0)</u>

<sup>\*</sup>Governor proposes apportionment deferrals in FY 2019-20 and FY 2020-21 of \$330 million and \$662 million, respectively (approximately \$9 million and \$18 million for RCCD).



#### **Base Changes**

(In Millions)

Restricted Revenues	St	tate
California Promise (AB19) - 2nd Year	\$	-
F/T Student Success Grant/Completion Grant Consolidation		-
COLA for Categorial Programs		-
Student Equity and Achievement Program	ł	(85.0)
CCC Strong Workforce Program	(1	L48.0)
P/T Faculty Office Hours and Compensation		(7.0)
Legal Services for Undocumented Immigrants		10.0
Total Restricted Revenues	\$ (2	230.0)



#### **Base Changes**

(In Millions)

<u>Other</u>	State
Physical Plant and Instructional Equipment	\$ (17.0)
Proposition 51 - State GO Bond	
(15 Continuing Projects & 12 New Projects)	223.1
Total "Other" Restricted Revenues	\$ 206.1

#### **Riverside Community College District**

#### Capital Facilities Projects (FPP's Scheduled for Funding in FY 2020-21 Budget)\*

- Riverside City College - Life Science/Physical Science

<sup>\*</sup>The Chancellor's Office is proposing a modification to the Capital Outlay project scoring process to provide better alignment with the Vision for Success Goals.

- Withdraws all funding in Public School System Stabilization Account in 2019-20.
- Repurposes funds designated for buy-down of long-term pension liabilities to use for current employer contributions instead, reducing districts' costs by about 2%.
- Preserves full funding for Cal Grants and CCC Student Financial Aid programs.
- Cuts Calbright College by 15%.



# FY 2019-2020 ENDING BALANCE ESTIMATE

# **Assumptions**

- College closure effective March 16, 2020
- Use of P1 Apportionment calculation from February 2020 for annual Apportionment calculation
  - Includes systemwide deficit of 0.50% \$.99 million
  - Recognition of Summer 2019 Shift Revenue \$4.05 million
- Other revenue items such as interest income, facility rental, non-resident fees, instructional program sales, and student fees have been projected to be much lower than budgeted.
- No relief from federal CARES Act stimulus funding or significant FEMA reimbursement has been assumed.

## FY 2019-20 Funded Credit FTES

		Project
	Budget	Actual @ P1
FY 2017-18 Funded FTES*	29,607.55	29,607.55
FY 2018-19 Funded FTES*	28,869.73	28,840.99
FY 2019-20 Base FTES*	30,518.74	29,116.19
3 Year Total FTES	88,996.02	87,564.73
Divided by 3 Years	3	3
3-Year Average - Estimated SCFF Funded FTES	29,665.34	29,188.24
Growth	329.58	153.89
Special Admit FTES	924.76	960.45
Incarcerated FTES	83.92	198.00
Total Funded FTES	31,003.60	30,500.58
Total Credit FTES Target	31,857.00	32,091.97
Unfunded FTES	(853.40)	(1,591.39)

<sup>\*</sup> Special Admit and incremental credit FTES are excluded from SCFF and receive funding at the full credit FTES rate.

# RCCD | RIVERSIDE COMMUNITY COLLEGE DISTRICT

Riverside Co Apportionment Calculation Under the Proposed FY 2019-20	New	Student	t Cen	tered Fundin	g Fo	rmula for Adopted	Bud	lget	
Ba	se Allo	cation: 7	70%						
Base Credit/Special Admit/Non-Credit Rates with CC	LA	-	\$	4,009	\$	5,622	\$	3,381	
						Funded FTES		Amount	
Basic Allocation							\$	12,810,758	
Credit FTES (3 Yr Avg. FY 17-18 - 29,607.55; FY 18-19 - 28,840.99; FY 19-20 - 29,116.	19, incl	275.20 R	Restor						
87,564.73/3 = 29,188.24 x 0.527% Growth 153.89 = 29,342.13						29,342.13		117,632,599	
DCP FTES - PY = 0.00 + 3.21						3.21		18,046	
special Admit Students 914.61 + 45.84 (Credit FTES)						960.45		5,399,592	
ncarcerated 87.98 + 110.02 (Credit FTES)						198.00		1,113,144	
Non-Credit FTES (Base - 130.30 + Growth - 3.55)					_	126.75	\$	428,495	
Total Base Allocation						30,630.54	\$	137,402,718	
Supple	mental	Allocation	on: 20	%					
Supplemental Rate per Po	oint	-	\$	948					
		Rate	Tot	al Counts				Total Dollars	% to
Supplemental Metrics (FY 2018-2019)		(a)		(b)				(a) + (b)	Total
B 540 Students	\$	949		1,652			\$	1,567,869	3.56
ell Grant	\$	949		14,939			\$	14,178,206	32.23
alifornia Promise Grant Students (BOG Waivers)	\$	949		29,759			\$	28,243,471	64.20

# RCCD | RIVERSIDE COMMUNITY COLLEGE DISTRICT

				As of 05	/18/202
River Apportionment Calculation Under the Pr	rside Community Co		g Formula for Adopted	Budget	
	2019-2020 at P1 (Feb		g i omitala for Adopted i	Judget	
Stude	ent Success Incentive A	Allocation: 10%			
Success Rate per Point (Succ	ess/Equity)	\$ 559	\$ 141	\$ 141	
	Rate	<b>Total Counts</b>		Total Dollars	% to
All Students (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)	(a)	(b)		(a) + (b)	Total
Associate Degree for Transfer (ADT)	\$ 2,236	822.00		\$ 1,838,287	13.479
Associate Degree	\$ 1,677	2,305.00		\$ 3,866,105	28.339
Credit Certificates Requiring 18+ Units	\$ 1,118	535.00		\$ 598,226	4.389
Transfer-Level Math and English Completion in 1st Year	\$ 1.118	844.00		\$ 943,743	6.929
Transfer to 4-Year Institutions 12+ Units Completed in Prior Year	\$ 839	1,545,67		\$ 1,296,249	9.509
CTE Units Completion of 9+ Units	\$ 559	4,515.00		\$ 2,524,290	18.509
Living Wage Attainment Within 1 Year of CC Completion	\$ 559	4,612.67		\$ 2,578,894	18.90%
Total Success Metrics Allocation		15,179.33		\$ 13,645,794	86.53%
	Rate	Total Counts		Total Dollars	% to
Pell Students (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)	(a)	(b)		(a) + (b)	Total
Associate Degree for Transfer (ADT)	\$ 846	491.00		\$ 415,163	15.30%
Associate Degree	\$ 634	1.403.00		\$ 889,726	32.79%
Credit Certificates Requiring 18+ Units	\$ 423	258.00		\$ 109,075	4.029
Transfer-Level Math and English Completion in 1st Year	\$ 423	359.33		\$ 151,916	5.60%
Transfer to 4-Year Institutions 12+ Units Completed in Prior Year	\$ 317	834.67		\$ 264,656	9.759
CTE Units Completion of 9+ Units	\$ 211	2,380.67		\$ 503,241	18.55%
Living Wage Attainment Within 1 Year of CC Completion	\$ 211	1,794.33		\$ 379,298	13.989
Total Success Equity Metrics Allocation - BOG Waiver Students		7,521.00		\$ 2,713,076	84.70%
	Rate	Total Counts		Total Dollars	% to
Promise Students (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)	(a)	(b)		(a) + (b)	Total
Associate Degree for Transfer (ADT)	\$ 564	662		\$ 373,168	14.629
Associate Degree	\$ 423	1,901		\$ 803.691	31.489
Credit Certificates Requiring 18+ Units	\$ 282	356		\$ 100,338	3.939
Transfer-Level Math and English Completion in 1st Year	\$ 282	527		\$ 148.628	5.829
Transfer to 4-Year Institutions 12+ Units Completed in Prior Year	\$ 202	1,134		\$ 239,642	9.399
CTE Units Completion of 9+ Units	\$ 141	3,356		\$ 472.895	18.529
Living Wage Attainment Within 1 Year of CC Completion	\$ 141	2,942		\$ 412,695 \$ 414,599	16.249
Total Success Equity Metrics Allocation - Pell Students	<u> </u>	10,878		\$ 2,552,962	85.38%
Total Student Success Incentive Allocation				\$ 18,911,832	
rotal student success incentive Allocation				J 10,311,03Z	

# RCCD | RIVERSIDE COMMUNITY COLLEGE DISTRICT

		As of 05	/18/2020
Riverside Community College District			
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted	Budget		
FY 2019-2020 at P1 (February 2020)			
Total Apportionment			
Total Estimated Computational Revenue Under New Funding Formula for FY 2019-20	\$	200,304,097	
Less, Estimated FY 2019-20 Reduction for SCFF Uncertainty (Rates, District Metrics, Other District Performance)	\$		-1.50%
Adjusted FY 2019-20 TCR	\$	200,304,097	
Total Computational Revenue in Adopted Base Budget for FY 2019-20	\$	198,943,099	
Increase/(Decrease) in Base Apportionment from Adopted Base Budget for FY 2019-20	\$	1,360,998	0.68%
Deficit Factor Applied at 0.498%	\$	(997,514)	
Net Increase/(Decrease) in Base Apportionment from Adopted Base Budget for FY 2019-20	\$	363,483	
Base Budget Increase from FY 2018-19 to FY 2019-20 included in Adopted Budget	\$	12,462,263	
Net Increase/(Decrease) in Base Apportionment from Adopted Base Budget for FY 2018-19	\$	12,825,746	



FY 2019-20 Revenues		
Adopted Budget	<u>\$</u>	218.27
Revenue Adjustments		
FY 2018-19 Additional Apportionment -		
Summer 2019 FTES Shift to FY 2018-19 (800 FTES)	\$	4.05
FY 2019-20 Apportionment		0.36
Part-time Faculty		(0.26)
Lottery (FY 2018-19 & FY 2019-20)		0.49
Interest Income		(0.34)
Non-Resident Tuition		(1.23)
Facility Rental		(0.93)
Indirect Costs		(0.49)
Apprenticeship		(0.44)
Culinary/Cosmetology/Dental Hygiene Sales		(0.17)
Student Fees		(80.0)
Other		(0.22)
Total Estimated Revenue Adjustments	\$	0.74
Net Revenues	\$	219.01

#### FY 2019-20 Expenditures

Adopted Budget	\$ 257.04
Estimated Budget Savings:	
Salaries and Benefits	\$ 0.50
Supplies and Services*	30.25
Capital Outlay	5.30
Total Expenditure Budget Savings	\$ 36.05
Net Expenditures	\$ 220.99
Net Current Year Estimated Deficit	\$ (1.98)
Beginning Balance at July 1, 2019	53.71
Estimated Ending Balance at June 30, 2020*	\$ 51.73

<sup>\*</sup> Included in these balances is \$10.20 million of one-time State Mandate Block Grant funds that were set-aside in FY 2018-19 for future years to mitigate revenue reductions and increasing costs for STRS, PERS and health insurance, and \$4.18 million remaining from the \$8.0 million Budget Savings Allocation provided to the District's entities.

## **OTHER FUNDS**

In addition to the projected FY 2019-20 \$8.94 reduction in Fund Balance in the General Operating Fund (Resource 1000) as shown on the previous page, other funds have also experienced declines in Fund Balance, primarily as a result of lost revenues and the continuation of salaries and benefits during the college closure as follows:

(In Millions)

		<b>Fund Balance</b>	Revenue
		Reduction	Loss
Parking Fund		\$1.53	\$1.77
<b>Customized Solutions</b>		\$0.27	\$0.34
Food Services Fund		\$1.00	\$1.29
Child Care Fund		<u>\$0.74</u>	<u>\$0.46</u>
	Total	<u>\$3.54</u>	<u>\$3.86</u>

These losses must be covered by the General Operating Fund (Resource 1000), if no other source is identified.



## **TENATIVE BUDGET FY 2020-2021**

# **Assumptions**

- Primarily online instruction for the Summer 2020 and Fall 2020 terms
  - Limited onsite presence of staff and students
  - Limited onsite services such as Food Services, Bookstore, Facility Rental, etc.
- Apportionment applied is 8.00% as systemwide deficit to SCFF calculation per CCCCP Guidance
- FY 2020 -21 FTES Target is the same as FY 2019-20 FTES Target 31,857
- Other Revenue items such as interest income, bookstore commissions, instructional program sales, facility rental, non-resident fees, and student fees have been significantly reduced from prior budget levels.
- No COLA has been included since COLA was not provide in "May Revise".
- Contractual increases of 2.00% for full-time employees and 2.50% for part-time employees has been included.
- Step/Column/Professional Growth have been included.
- PERS and STRS increases have been included.
- No increases to health insurance have been included pending final rates.
- 16 New full-time faculty positions have been included.

# **FY 2020-21 Credit FTES Projections**

FY 2018-19 Funded FTES*	28,840.99
FY 2019-20 Funded FTES*	29,116.19
FY 2020-21 Base FTES*	29,116.19
3 Year Total FTES	87,073.37
Divided by 3 Years	3
3-Year Average - Estimated SCFF Funded FTES	29,024.46
Growth (.55%)	159.63
Special Admit FTES	965.73
Incarcerated FTES	199.09
Total Funded FTES	30,348.91
Total Credit FTES Target	31,857.00
Unfunded FTES	(1,508.09)

<sup>\*</sup> Special Admit and incarcerated credit FTES are excluded from SCFF and receive funding at the full credit FTES rate.



#### FY 2020-21 Ongoing Revenue Budget

Beginning Revenue Budget	\$ 217.67
FY 2020-21 Apportionment:	
Student Centered Funding Formula	\$ (14.66)
Lottery	0.40
Interest Income	(0.91)
Non-Resident Tuition	(1.78)
Culinary/Cosmo/Dental Hygiene/etc. Sales	(0.11)
Student Fees	(0.17)
Bookstore Commission Transfer	(0.47)
Facility Rental	(0.40)
Other	 0.21
Total Ongoing Revenue Budget Adjustments	\$ (17.89)
Total Ongoing Revenue Budget	\$ 199.78



#### **FY 2020-21 Ongoing Expenditure Budget**

Beginning Expenditure Budget	\$ 222.70
Compensation Adjustments:	
COLA (0.00%) + Contract for Full-time Salaries (2.00%)	\$ 2.55
COLA (0.00%) + Contract for Part-time Faculty Salaries (2.50%)	1.04
Step/Column/Growth/Placement/Classification	1.86
PERS (20.70%)	0.42
STRS (16.15%)	(0.87)
Health Insurance (Plan Migration)	0.65
New Full-Time Faculty Positions (16)	2.64
Election Cost	0.50
Other	 0.13
Total Ongoing Expenditure Budget Adjustments	\$ 8.92
Total Ongoing Expenditure Budget	\$ 231.62
Net Ongoing Budget Shortfall	\$ (31.84)



#### FY 2020-21 One-Time Revenue Budget

Beginning Revenue Budget	\$ 0.60
Adjustments	 -
Total One-Time Revenue Budget	\$ 0.60



#### **FY 2020-21 One-Time Expenditure Budget**

Beginning Expenditure Budget	\$ 34.32
Reversal of FY 2019-20 Set-Aside for Future Operating Costs	(10.20)
Retirement Incentive Costs	2.37
Interfund Transfers	0.33
Summer 2018 FTES Shift to FY 2017-18	(1.81)
Budget Savings Allocation	(1.48)
Total One-Time Expenditure Budget	\$ 23.53
Net One-Time Budget	\$ (22.93)



#### **Summary**

Net Ongoing Budget	\$ (31.84)
Net One-Time Budget	 (22.93)
Total Difference	\$ (54.77)
Estimated Beginning Balance at July 1, 2020	 51.73
Total Available Funds	\$ (3.04)
Less, 5% Ending Balance Target	 (13.87)
Budget (Shortfall) Surplus	\$ (16.91)

## **OTHER FUNDS**

In addition to the projected FY 2020-21 \$19.47 budget shortfall in the General Operating Fund (Resource 1000) for FY 2020-21 as shown on the previous page, other funds are also projected to experience declines in Fund Balance, primarily as a result of lost revenues as follows:

(In Millions)

		<b>Fund Balance</b>	Revenue
		Reduction	Loss
Parking Fund		\$2.07	\$1.97
<b>Customized Solutions</b>		\$0.19	\$0.24
Food Services Fund		\$0.59	\$0.83
Child Care Fund		<u>\$1.11</u>	<u>\$2.01</u>
	Total	<u>\$3.96</u>	<u>\$5.05</u>

These losses must be covered by the General Operating Fund (Resource 1000), if no other source is identified.

## **Next Steps**

- RCCD Tentative Budget Adoption June 2020
- State Budget Adoption June 2020
- State "Budget Bill Junior" August/September 220
- RCCD Final Budget Adoption October 2020
- COVID-19 Fiscal Impact Assessment and Mitigation Task Force
  - Develop Guiding Principles
  - Define Scope of Budget Shortfall
  - Analyze Available Options
  - Recommend Budget Shortfall Solutions

# RIVERSIDE COMMUNITY COLLEGE DISTRICT SIGNIFICANT ASSUMPTIONS FOR FY 2020-21 TENTATIVE BASE BUDGET RESOURCE 1000

(in millions)

1.	FY 2019-2020 Ending Balance Projection:	\$	51.73
	a. FY 2019-2020 revenue adjustments include:		
	i. No audit adjustments	\$	-
	ii. FY 2018-2019 apportionment recalculation	\$	4.05
	iii. FY 2019-2020 revenue reductions	\$	(3.31)
	b. FY 2019-2020 expenditure adjustments include:		
	i. Projected salary, benefits and operating cost savings	\$	36.05*
2.	FY 2020-2021 Base Revenue Budget Adjustments Include:		
	a. Student Centered-Funding Formula Redirect	\$	(14.66)
	b. Non-resident Tuition	\$	(1.78)
	a. Interest Income	\$	(.91)
	c. Lottery	\$	.40
	d. Facility Rental	\$	(.40)
	e. Bookstore Transfers	\$	(.47)
3.	FY 2020-2021 Base Expenditure Budget Adjustments Include:		
	b. Bargaining Unit Contract Increase – Full-Time	\$	2.55
	c. Step/column/growth/placement/classification	\$	1.86
	d. New Full-Time Faculty Positions (16)	\$	2.64
	e. Part-Time Faculty and Overload	\$	1.04
	f. Health Benefits (Net)	\$	.65
	g. PERS	\$	.42
	h. STRS	\$	(.87)
	i. Holding Account for Accumulated Budget Savings Allocation from FY 19-20	\$	(1.48)
	j. Holding Account for FY 2018-2019 Additional FTES Apportionment	\$	(1.81)
	k. Election Cost	\$	.50
	1. Set-aside for Future Cost Increase FY 19-20	\$(	(10.20)
	m. Retirement Incentive – Increased Number of Retirees	\$	2.37

# RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET

**FISCAL YEAR 2020-2021** 

# RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - TOTAL AVAILABLE FUNDS 2020-2021

Fund / Resource	<u>Fund Name</u>		lopted Budget 2019-2020	Te	ntative Budget 2020-2021																					
	<u>District</u>																									
<u>General F</u>	<u>unds</u>																									
· · · · · · · · · · · · · · · · · · ·	cted - Fund 11																									
Resour		_																								
1000	General Operating	\$	271,979,756	\$	252,629,170																					
1080	Community Education		(243,809)		(330,123)																					
1090	Performance Riverside		37,788		14,206																					
1110	Bookstore (Contract-Operated)	1,715,352 202,796								1,715,352		1,715,352					1,715,352		•		•	1,715,352	1,715			1,245,842
1170	Customized Solutions									202,796	202,79	202,796	202,796				(307,658)									
	Total Unrestricted General Funds		273,691,883		253,251,437																					
Restricte Resour	<u>ed - Fund 12</u> <u>ce</u>																									
1050	Parking		3,078,122		(463,742)																					
1070	Student Health		4,131,281		3,699,129																					
1120	Center for Social Justice and Civil Liberties		244,000		252,726																					
1180	Redevelopment Pass-Through		10,991,745		11,977,928																					
1190	Grants and Categorical Programs		130,430,304		102,699,929																					
	Total Restricted General Funds		148,875,452		118,165,970																					
	Total General Funds		422,567,335		371,417,407																					
<u>Special Resour</u>	evenue - Funds 32 & 33 ce																									
3200	Food Services		4,791,113		1,713,637																					
3300	Child Care		2,633,925		1,060,279																					
	Total Special Revenue Funds		7,425,038		2,773,916																					

# RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - TOTAL AVAILABLE FUNDS 2020-2021

Fund / Resourc	<u>e</u> <u>Fund Name</u>	Adopted Budget 2019-2020	Tentative Budget 2020-2021
Capital Pro Resource	ojects - Fund 41 ce		
4100	State Construction & Scheduled Maintenance	2,344,683	550,409
4130	La Sierra Capital	2,194,598	2,187,571
4131	Spruce Capital		2,580,955
	Total Capital Projects Funds	4,539,281	5,318,935
	bligation Bond - Fund 43		
Resourc	<del></del>		(,)
4390	2015E Capital Appreciation Bonds	4,609,510	(371,002)
4391	2019F Capital Appreciation Bonds	<del>-</del>	40,076,818
	Total General Obligation Bond Funds	4,609,510	39,705,816
Internal Se Resource	ervice - Fund 61 ce		
6100	Self-Insured PPO Health Plan	15,480,692	23,451,600
6110	Self-Insured Workers' Compensation	3,843,183	4,821,456
6120	Self-Insured General Liability	3,270,045	3,072,660
	Total Internal Service Funds	22,593,920	31,345,716
Other Inter	rnal Services - Fund 69 ce		
6900	Other Internal Services, Retirees' Benefits	2,250,317	2,839,199
	Total Other Internal Services Funds	2,250,317	2,839,199
	Total District Funds	\$ 463,985,401	\$ 453,400,989
	Expendable Trust and Agency		
Student Fi	nancial Aid Accounts		
	Student Federal Grants	\$ 82,325,000	\$ 82,325,000

# RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - TOTAL AVAILABLE FUNDS 2020-2021

		Adopted Budget	Tentative Budget
Fund / Resource	Fund Name	<u>2019-2020</u>	<u>2020-2021</u>
	State of California Student Grants	11,750,000	13,350,000
	Local Scholarships Student Grants	833,695	735,930
	Total Student Financial Aid Accounts	94,908,695	96,410,930
Other Accou	<u>unt</u>		
	Associated Students of RCCD	2,546,002	3,125,692
	Total Expendable Trust and Agency	\$ 97,454,697	\$ 99,536,622
	Grand Total	\$ 561,440,098	\$ 552,937,611

## RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - EST BEGINNING BALANCES 2020-2021

Fund / Resourc	<u>Fund Name</u>	Est. Beginning Balances 2020-2021
	<u>District</u>	
<u>General F</u>	<u>unds</u>	
	cted - Fund 11	
Resource	<u>ce</u>	
1000	General Operating	\$ 44,772,373
1080	Community Education	(337,342)
1090	Performance Riverside	(337,342)
1110	Bookstore (Contract-Operated)	612,842
1170	Customized Solutions	(637,936)
	Total Unrestricted General Funds	44,072,595
Restricte Resource	<u>ed - Fund 12</u> <u>ce</u>	
1050	Parking	(2,023,035)
1070	Student Health	1,902,229
1120	Center for Social Justice and Civil Liberties	11,559
1180	Redevelopment Pass-Through	8,875,728
1190	Grants and Categorical Programs	
	Total Restricted General Funds	8,766,481
	Total General Funds	52,839,076
Special Re Resource	evenue - Funds 32 & 33 ce	
3200	Food Services	309,496
3300	Child Care	304,001
	Total Special Revenue Funds	613,497

## RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - EST BEGINNING BALANCES 2020-2021

Fund / Resource	<u>Fund Name</u>	Est. Beginning Balances <u>2020-2021</u>
Capital Pro Resource	pjects - Fund 41 ee	
4100	State Construction & Scheduled Maintenance	-
4130	La Sierra Capital	2,122,334
4131	Spruce Capital	2,568,178
	Total Capital Projects Funds	4,690,512
General Ol Resource	oligation Bond - Fund 43 e	
4390	2015E Capital Appreciation Bonds	(671,002)
4391	2019F Capital Appriecation Bonds	39,878,418
	Total General Obligation Bond Funds	39,207,416
Internal Se Resourc	rvice - Fund 61 e	
6100	Self-Insured PPO Health Plan	10,504,270
6110	Self-Insured Workers' Compensation	2,563,206
6120	Self-Insured General Liability	560,840
	Total Internal Service Funds	13,628,316
Other Inter Resource	nal Services - Fund 69 e <u>e</u>	
6900	Other Internal Services, Retirees' Benefits	2,283,712
	Total Other Internal Services Funds	2,283,712
	Total District Funds	\$ 113,262,529
	Expendable Trust and Agency	
Student Fir	nancial Aid Accounts	
	Student Federal Grants	\$ -

# RIVERSIDE COMMUNITY COLLEGE DISTRICT TENTATIVE BUDGET FUND / ACCOUNT SUMMARY - EST BEGINNING BALANCES 2020-2021

		Est. B	eginning Balances
Fund / Resource	<u>Fund Name</u>		2020-2021
State	e of California Student Grants		-
Loca	al Scholarships Student Grants		35,930
	Total Student Financial Aid Accounts		35,930
Other Account			
Asso	ociated Students of RCCD		1,075,692
	Total Expendable Trust and Agency	\$	1,111,622
	Grand Total	\$	114,374,151

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1000 - UNRESTRICTED GENERAL FUND - INCOME

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated Beginning Balance, July 1	\$ 44,772,373	
Federal Income		
Student Financial Aid Adm. Fees	\$ 213,501	
Total Federal Income		213,501
State General Apportionment		112,474,964
Other State Income		
Apprenticeship Enrollment Fee Waiver Administration Education Protection Account Homeowner's Prop Tax Exemption Lottery Part-Time Faculty Compensation/Hours/Health Ins State Mandated Costs	656,697 445,262 31,527,393 446,436 4,410,000 1,009,442 706,457	
Total Other State Income		39,201,687
Local Income		
RDA Asset Liquidation Property Taxes Food Sales / Commissions Stale Dated Checks (Resource 0800) Interest Enrollment Fees Nonresident Student Fees Transcript / Late Application Fees Other Student Fees Cosmetology / Dental Hygiene / Other Sales Leases and Rental Income Donations Miscellaneous Local Income Total Local Income	115,218 39,112,831 49,572 30,000 950,000 10,723,132 1,861,395 37,028 24,494 20,318 664,828 2,095 853,196	54,444,107
Other/Incoming Transfers		
Sales - Obsolete Equipment Indirect Costs Recovery	1,438 1,521,100	1 522 520
Total Other/Incoming Transfers		1,522,538
Total Income		\$ 207,856,797
Total Available Funds	\$ 252,629,170	

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1000 - UNRESTRICTED GENERAL FUND - EXPENDITURES

### TENTATIVE OPERATING BUDGET 2020-2021

Object Code				
1100 1200 1300 1400	Regular Full-Time Teaching Regular Full-Time Non-Teaching Part-Time Hourly Teaching and Overload Part-Time Hourly Non-Teaching	1	14,065,748 17,707,862 34,445,488 2,279,717	
	Total Academic Salaries			\$ 98,498,815
2100 2200 2300 2400	Regular Full-Time and Part-Time Classified Regular Full-Time Instructional aides Student Help Non-Instructional and Classified Overtime Student Help Instructional Aides		38,986,055 2,771,783 1,396,924 395,955	
	Total Classified Salaries			43,550,717
3000	Employee Benefits			69,005,595
4000	Books and Supplies			3,723,263
5000	Services and Operating Expenditures			32,886,517
6000	Capital Outlay			5,971,423
7000	Other Student Aid			52,910
8999	Intrafund Transfers Bookstore (Resource 1110) Center for Social Justice (Resource 1120) College Work Study (Resource 1190) DSP&S (Resource 1190) Riverside City College Promise (Resource 1190) To Resource 1000 (Resource 0800) From Resource 0800 - Unclaimed Property Safety & Police (Resource 1050) Veterans Education (Resource 1190) Total Intrafund Transfers		(751,012) 215,000 420,818 1,147,157 3,465,187 (81,945) 81,945 11,675 4,842	4,513,667
	Total Resource 1000 Expenditures Excluding Continger	псу		\$ 258,202,907
7900	Contingency / Reserve			(5,573,737)
Total Resource 1000 Expenditures Including Contingency / Reserves				\$ 252,629,170

## RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1080 - COMMUNITY EDUCATION

### TENTATIVE OPERATING BUDGET 2020-2021

Estimate	d Beginning Balance, July 1		\$ (337,342)
Local Inc	ome	\$ 7,219	
	Total Income		 7,219
Total Ava	ailable Funds (TAF)		\$ (330,123)
	<u>EXPENDITURES</u>		
Object Code	<u>9</u>		
2000	Classified Salaries		\$ 30,000
3000	Employee Benefits		990
4000	Book and Supplies		1,000
5000	Services and Operating Expenditures		 4,192
	Total Expenditures		36,182
7900	Contingency/Reserves/(Deficit)		 (366,305)
Total Res	source 1080 Expenditures Including Contingency/Reserves		\$ (330,123)

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1090 - PERFORMANCE RIVERSIDE

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1		\$	(337,342)
Local Income			
Donations	\$ -		
Box Office Receipts	58,734		
Other Local Income	17,814		
Intrafund Transfers from Resource 1110	 275,000	_	
		='	
Total Income			351,548
Total Available Funds (TAF)		\$	14,206

### **EXPENDITURES**

### Object Code

1000	Academic Salaries	\$	-
2000	Classified Salaries		130,460
3000	Employee Benefits		64,011
4000	Book and Supplies		2,467
5000	Services and Operating Expenditures	_	253,985
	Total Expenditures		450,923
7900	Contingency/Reserves/(Deficit)		(436,717)
Total Re	source 1090 Expenditures Including Contingency/Reserves	\$	14,206

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1110 - BOOKSTORE (CONTRACTOR-OPERATED)

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1		\$ 612,842
Local Inc	ome Commissions Interest	\$ 630,000 3,000	
	Total Local Income		 633,000
Total Ava	ilable Funds (TAF)		\$ 1,245,842
	EXPENDITURES		
Object Code	<u>2</u>		
5000	Services and Operating Expenditures		\$ 43,600
7390	Interfund Transfer to Resource 3200		95,000
7390	Interfund Transfer to Resource 3300		75,000
8999	Intrafund Transfer to Resource 1000		751,012
8999	Intrafund Transfer to Resource 1090		 275,000
	Total Expenditures		1,239,612
7900	* Contingency/Reserves		 6,230
Total Resource 1110 Expenditures Including Contingency/Reserves		\$ 1,245,842	

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 11, RESOURCE 1170 - CUSTOMIZED SOLUTIONS

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimate	d Beginning Balance, July 1	\$ (637,936)
Local Inc	ome	 330,278
Total Ava	ailable Funds (TAF)	\$ (307,658)
	<u>EXPENDITURES</u>	
Object Cod	<u>e</u>	
2000	Classified Salaries	\$ 190,334
3000	Employee Benefits	101,908
4000	Book and Supplies	27,540
5000	Services and Operating Expenditures	 201,117
	Total Expenditures	520,899
7900	Contingency/Reserves/(Deficit)	 (828,557)

Total Resource 1170 Expenditures Including Contingency/Reserves

\$ (307,658)

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1050 - PARKING

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1	\$ (2,023,035)
Local Income Rents and Leases Parking Permits/Fines	\$ 406 1,547,212
Total Local Income	1,547,618
Intrafund Transfer From Resource 1000 - General Fund	11,675
Total Income	1,559,293
Total Available Funds (TAF)	\$ (463,742)

#### **EXPENDITURES**

### Object Code

2000	Classified Salaries	\$ 1,962,507
3000	Employee Benefits	834,482
4000	Book and Supplies	37,717
5000	Services and Operating Expenditures	566,137
6000	Capital Outlay	226,633
	Total Expenditures	3,627,476
7900	Contingency/Reserve/(Deficit)	(4,091,218)
Total Res	source 1050 Expenditures Including Contingency/Reserves	<u>\$ (463,742)</u>

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1070 - STUDENT HEALTH

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated	d Beginning Balance, July 1		\$ 1,902,229
State Inc	ome Health Care		42,000
Local Inc	ome Health Fees Interest Other  Total Local Income  iilable Funds (TAF)	\$ 1,635,000 67,900 52,000	\$ 1,754,900 3,699,129
	<u>EXPENDITURES</u>		
Object Code	<u>2</u>		
1000	Academic Salaries		\$ 564,272
2000	Classified Salaries		892,676
3000	Employee Benefits		562,883
4000	Book and Supplies		123,153
5000	Services and Operating Expenditures		323,903
6000	Capital Outlay		 44,300

**Total Expenditures** 

\* Contingency/Reserves

Total Resource 1070 Expenditures Including Contingency/Reserves

7900

2,511,187

1,187,942

\$ 3,699,129

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1120 - CENTER FOR SOCIAL JUSTICE AND CIVIL LIBERTIES

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1		\$ 11,559
Local Inc	ome Interest Other Local Income	\$ 1,167 25,000	
	Total Local Income		26,167
Intrafund	Transfer From Resource 1000 - General Fund		215,000
	Total Income		 241,167
Total Ava	nilable Funds (TAF)		\$ 252,726
	<u>EXPENDITURES</u>		
Object Code	<u>e</u>		
2000	Classified Salaries		\$ 115,810
3000	Employee Benefits		69,962
4000	Book and Supplies		340
5000	Services and Operating Expenditures		55,003
6000	Capital Outlay		 5,120
	Total Expenditures		246,235
7900	* Contingency/Reserves		 6,491
Total Res	source 1120 Expenditures Including Contingency/Reserves		\$ 252,726

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1180 - REDEVELOPMENT PASS-THROUGH

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1		
Local Income Interest Redevelopment Agency Agreements	\$ 191,200 2,911,000	
Total Local Income	3,102,200	
Total Available Funds (TAF)	\$ 11,977,928	

#### **EXPENDITURES**

### Object Code

4000	Book and Supplies	\$ -
5000	Services and Operating Expenditures	575,455
6000	Capital Outlay	 8,079,374
	Total Expenditures	8,654,829
7900	* Contingency/Reserves	 3,323,099
Total Re	source 1180 Expenditures Including Contingency/Reserves	\$ 11,977,928

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1190 - GRANTS AND CATEGORICAL - INCOME

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated Beginning Balance, July 1	\$ -
Federal Income	
Building Capacity: Guiding Critical Transitions \$ 372,149 Childcare Access Means Parents in School 298,828 Community Tech Ed Regional Consortia 220,000 Disabled Student Support Services 305,642 ECS Consortium Grant 20,800 Expanding Community College Apprenticeships 202,927 Federal Work Study 1,265,626 Foster & Kinship Care 47,627 Geoscientist Development 16,138 Growing Inland Achievement - COVID-19 Emergency Relie 20,000 Here to Career 126,020 National Center for Supply Chain Automation 998,879 Norco College Apprenticeship 501,402	
PACES: Pathways to Access, Completion, Equity & Success 701,701 Perkins Title I-C 1,384,047 Procurement Assistance 591,106 Riverside Bridges to the Baccalaureate 37,501 Solano CCD - CASCADE 17,431 STEM Engineering Pathways 1,384,386 STEM - Moreno Valley 2,059,094 Student Support Services RISE Norco 80,030 Student Support Services TRIO MV 64,276 Student Support Services TRIO Norco 81,412 Student Support Services TRIO Riverside 298,439 Talent Search Program - Moreno Valley 301,454 TANF 50% 204,012 Title V Accelerating Pathways to Graduation & Transfer Title V HSI Ben Clark Training Center 25,443 Upward Bound Math and Science 460,890 Upward Bound TRIO Valley View HS 279,322 Upward Bound Centennial HS 443,270	
Upward Bound TRIO Corona HS Upward Bound TRIO Patriot HS 412,463 Upward Bound TRIO Jurupa Valley / Rubidoux 548,866 Veterans Education 49,048 Veterans Student Support Services 293,140 Workability Grant 290,060	

Total Federal Income

15,435,007

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1190 - GRANTS AND CATEGORICAL - INCOME (continued)

### TENTATIVE OPERATING BUDGET 2020-2021

#### State Income

K-12 Strong Workforce	18,756,375
K-14 Pathways Technical Assistance Provider	567,547
AB 86 Adult Education Block Grant	1,088,522
Basic Skills	2,817,299
California Apprentice Initiative	390,349
Califorina Apprenticeship Initiative - Rural	446,265
California College Promise	1,174,976
CalWorks	1,344,889
CCAP STEM Pathways Academy	1,585,128
Cell - Learning Lab	77,810
Certified Nursing Assistant Expansion	112,500
CFIS Reentry	32,014
Condurrent Enrollment Program Implementation	341,717
DSP&S Allocation	3,227,645
Early Childhood Education Center	4,999,712
Enrollment Growth for ADN-RN	447,857
EOPS - CARE	282,333
EOPS Allocation	2,088,216
EOPS Special Project Set-Aside	36,523
Faculty and Staff Diversity	119,901
Financial Aid Technology	229,634
Foster & Kinship Care Education	49,571
Foster Parent Pre-Training	274,296
GLS Campus Suicide Prevention	165,770
GO-Biz	212,708
Guided Pathways	1,326,457
Homeless & Housing Insecure Pilot Hunger Free Campus	692,996
Innovation in Higher Education	104,264 680,928
Institutional Effectiveness Partnership Initiative	200,000
Instructional Equipment	410,997
Lottery	2,586,133
Mental Health Services	142,489
Mental Health Support	22,679
Middle College High School	100,000
New Workforce Development Center	1,000,000
NextUp	2,088,338
SFAA - Base	448,286
SFAA - Capacity	991,250
Song Brown RN	181,007
Song Brown RN Special Programs	111,511
Staff Development	119,843
CTE Data Unlocked Initiative	50,000
Strong Workforce Local	6,184,443
Strong Workforce Regional	5,313,088
Student Equity	5,982,426
Student Success & Support Program	6,643,473
Umoja Community Education Foundation	12,517
Veterans Resource Center	2,914,585
Workforce Accelerator	57,189
Workforce Development Program	500,000
• •	

Total State Income 79,734,456

## RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1190 - GRANTS AND CATEGORICAL - INCOME (continued)

### TENTATIVE OPERATING BUDGET 2020-2021

#### Local Income

CACT Seminars 13,843	
California Wellness Foundation 100,762	
Career Ladders Program 933	
Completion Counts: CLIP 4,408	
Foster Youth Advocacy Program 2,633	
Foster Youth Support Services 90,189	
Gateway to College 300,000	
Hunger Free Campus Supplemental 29,139	
Intn'l Student Capital Outlay Surcharge 793,969	
James Irvine Foundation - Apprenticeship Network 578,207	
Leadership Academy 4,250	
Middle College High School - Val Verde 147,245	
Middle College High School - Moreno Valley 139,359	
Non-Traditional Employment for Women 1,611	
Nuview USD Early College High School 150,000	
Procurement Assistance Center Income 4,000	
Riverside County Board of Supervisors 5,507	
Student-Centered College Completion 126,304	
United Way - STEM "U" Late Your Mind103	
Total Local Income	2,492,462
Interfund and Intrafund Transfers	
RCC Promise Program (from Resource 1000) 3,465,187	
DSP&S Match/Over (from Resource 1000) 1,147,157	
Federal Work Study (from Resource 1000) 420,818	
Veterans Education 4,842	
Total Interfund and Intrafund Transfers	5,038,004
Total Income	102,699,929
Total Available Funds	\$ 102,699,929

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 12, RESOURCE 1190 - GRANTS AND CATEGORICAL - EXPENDITURES

### TENTATIVE OPERATING BUDGET 2020-2021

#### **Expenditures**

Object Code	2		
1000	Academic Salaries	\$	8,474,515
2000	Classified Salaries		16,510,055
3000	Employee Benefits		11,049,635
4000	Book and Supplies		9,626,831
5000	Services and Operating Expenditures		36,675,277
6000	Capital Outlay		13,705,794
7600	Book Grants / Bus Passes		6,657,822
	Total Expenditures		102,699,929
7900	Contingency / Reserves		<u>-</u>
Total Res	ource 1190 Expenditures Including Contingency / Reserves	<u>\$</u>	102,699,929

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 32, RESOURCE 3200 - FOOD SERVICES

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1			\$ 309,496
Local Inc	ome Food Sales/Commissions Pepsi Sponsorship Interest	\$	1,284,816 16,020 8,305	
	Total Local Income			1,309,141
Interfund	Transfer From Resource 1110 - Bookstore Fund			 95,000
	Total Income			 1,404,141
Total Ava	ilable Funds (TAF)			\$ 1,713,637
	<u>EXPENDITURES</u>			
Object Code	2			
2000	Classified Salaries			\$ 1,196,888
3000	Employee Benefits			493,494
4000	Books and Supplies			681,590
5000	Services and Operating Expenditures			117,892
6000	Capital Outlay			 22,900
	Total Expenditures			2,512,764
7900	* Contingency/Reserves			 (799,127)
Total Resource 3200 Expenditures Including Contingency/Reserves			\$ 1,713,637	

## RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 33, RESOURCE 3300 - CHILD CARE

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1			\$ 304,001
Federal I	ncome Lunch Program			9,946
State Inc	ome Tax Bailout Funds			49,864
Local Inc	ome Parent Fees Interest Income Intrafund Transfers	\$	614,289 7,179 75,000	
	Total Local Income			696,468
Total Ava	Total Available Funds (TAF)			\$ 1,060,279
	EXPENDITURES			
Object Code	<u>9</u>			
1000	Academic Salaries			\$ 466,968
2000	Classified Salaries			506,577
3000	Employee Benefits			282,697
4000	Books and Supplies			25,573
5000	Services and Operating Expenditures			59,989
6000	Capital Outlay			 500
	Total Expenditures			1,342,304
7900	* Contingency/Reserves			 (282,025)
Total Resource 3300 Expenditures Including Contingency/Reserves				\$ 1,060,279

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 41, RESOURCE 4100 - STATE CONSTRUCTION/SCHEDULED MAINTENANCE

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated Beginning Balance, July 1		\$	-		
State Inco	ome	\$	550,409		
	Total Income				550,409
Total Ava	ilable Funds (TAF)			<u>\$</u>	550,409
EXPENDITURES					
Object Code	<u>2</u>				
6000	Capital Outlay			\$	550,409
	Total Expenditures				550,409
7900	Contingency/Reserves				
Total Resource 4100 Expenditures Including Contingency/Reserves			\$	550,409	

## RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 41, RESOURCE 4130 - LA SIERRA CAPITAL

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1	\$ 2,122,334
Local Income	65,237
Total Available Funds (TAF)	\$ 2,187,571

#### **EXPENDITURES**

### Object Code

6000	Capital Outlay	<u>\$</u> -	
	Total Expenditures	-	
7900	Contingency/Reserves	2,187,571	
Total Resource 4130 Expenditures Including Contingency/Reserves			

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 41, RESOURCE 4131 - SPRUCE CAPITAL

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1	\$ 2,568,178
Local Income	12,777
Total Available Funds (TAF)	\$ 2,580,955
EXPENDITURES	
Object Code	
6000 Capital Outlay	\$ -

**Total Expenditures** 

Contingency/Reserves

Total Resource 4131 Expenditures Including Contingency/Reserves

7900

2,580,955

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 43, RESOURCE 4390 - 2015E CAPITAL APPRECIATION BONDS

## TENTATIVE OPERATING BUDGET 2020-2021

Estimate	d Beginning Balance, July 1	\$	(671,002)
Local Inc	ome		300,000
Total Ava	ailable Funds (TAF)	<u>\$</u>	(371,002)
	<u>EXPENDITURES</u>		
Object Cod	<u>e</u>		
2000	Classified Salaries	\$	744,948
3000	Employee Benefits		441,766
5000	Services and Operating Expenditures		329,633
6000	Capital Outlay	_3	33,164,584
	Total Expenditures	3	34,680,931
7900	Contingency/Reserves	<u>(3</u>	<u>85,051,933</u> )
Total Re	source 4390 Expenditures Including Contingency/Reserves	\$	(371,002)

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 43, RESOURCE 4391 - 2019F CAPITAL APPRECIATION BONDS

## TENTATIVE OPERATING BUDGET 2020-2021

Estimate	d Beginning Balance, July 1	\$ 39,878,418
Local Inc	come	198,400
Total Ava	ailable Funds (TAF)	<u>\$40,076,818</u>
	<u>EXPENDITURES</u>	
Object Cod	<u>e</u>	
6000	Capital Outlay	<u>\$ -</u>
	Total Expenditures	-
7900	Contingency/Reserves	40,076,818
Total Re	source 4391 Expenditures Including Contingency/Reserves	\$40,076,818

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 61, RESOURCE 6100 - SELF-INSURED PPO HEALTH PLAN

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Estimated Beginning Balance, July 1	\$ 10,504,270
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Local Income

Interest \$ 200,000 Self-Insurance Health Plan Assessments from other Funds <u>12,747,330</u>

Total Local Income 12,947,330

Total Available Funds (TAF) \$23,451,600

#### **EXPENDITURES**

#### Object Code

2000	Classified Salaries	\$	163,080
3000	Employee Benefits		124,521
5000	Services and Operating Expenditures	1	0,167,449
	Total Expenditures	10	0,455,050
7900	Contingency/Reserves	1;	2,996,550
Total Re	source 6100 Expenditures Including Contingency/Reserves	\$ 23	3,451,600

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 61, RESOURCE 6110 - SELF-INSURED WORKERS' COMPENSATION

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	Beginning Balance, July 1		\$	2,563,206
Local Inco	ome Interest Workers Compensation Premium Assessments from other Funds	\$ 36,600 2,221,650		
	Total Local Income			2,258,250
Total Ava	ilable Funds (TAF)		\$	4,821,456
	<u>EXPENDITURES</u>			
Object Code	<u>.</u>			
2000	Classified Salaries		\$	502,605
3000	Employee Benefits			267,687
4000	Books and Supplies			13,300
5000	Services and Operating Expenditures		_	1,525,742
	Total Expenditures			2,309,334
7900	Contingency/Reserves			2,512,122
Total Res	ource 6110 Expenditures Including Contingency/Reserves		\$	4,821,456

### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 61, RESOURCE 6120 - SELF-INSURED GENERAL LIABILITY

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1	\$	560,840
Local Inco	Interest \$ 9,000  General Liability Premium Assessments from other Funds 2,502,820		
	Total Local Income	_	2,511,820
Total Ava	ilable Funds (TAF)	<u>\$</u>	3,072,660
	EXPENDITURES		
Object Code	<u>2</u>		
2000	Classified Salaries	\$	211,820
3000	Employee Benefits		114,484
4000	Books and Supplies		3,000
5000	Services and Operating Expenditures		2,160,123
6000	Capital Outlay		3,024
	Total Expenditures		2,492,451
7900	Contingency/Reserves		580,209
Total Res	source 6120 Expenditures Including Contingency/Reserves	\$	3,072,660

#### RIVERSIDE COMMUNITY COLLEGE DISTRICT FUND 69, RESOURCE 6900 - OTHER INTERNAL SERVICES, RETIREES' BENEFITS

### TENTATIVE OPERATING BUDGET 2020-2021

Estimated	d Beginning Balance, July 1			\$	2,283,712
Local Inco	ome OPEB Trust Investment Earnings Interest OPEB Liability Assessments from Other Funds	\$	345,387 1,100 209,000		
	Total Local Income				555,487
Total Available Funds (TAF)			\$	2,839,199	
<u>EXPENDITURES</u>					
Object Code	<u>2</u>				
5000	Services and Operating Expenditures			\$	2,400
	Total Expenditures				2,400
7900	Contingency/Reserves				2,836,799
Total Resource 6900 Expenditures Including Contingency/Reserves			\$	2,839,199	

### RIVERSIDE COMMUNITY COLLEGE DISTRICT STUDENT FEDERAL GRANTS

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Unaudited Beginning Balance, July 1			
Federal Income			
Moreno Valley College PELL Student Grants and Book Waivers	\$ 18,000,000		
Norco College PELL Student Grants and Book Waivers	17,000,000		
Riverside City College PELL Student Grants and Book Waivers	35,000,000		
Moreno Valley College FSEOG Student Grants and Book Waive	500,000		
Norco College FSEOG Student Grants and Book Waivers	350,000		
Riverside City College FSEOG Student Grants and Book Waive	725,000		
Moreno Valley College Federal Work Study	450,000		
Norco College Federal Work Study	350,000		
Riverside City College Federal Work Study	650,000		
Moreno Valley College Subsidized Loan	1,100,000		
Norco College Subsidized Loan	600,000		
Riverside City College Subsidized Loan	3,000,000		
Moreno Valley College Un-Subsidized Loan	1,000,000		
Norco College Un-Subsidized Loan	600,000		
Riverside City College Un-Subsidized Loan	3,000,000		
Total Federal Income		82,325,000	
Total Available Funds (TAF)			

#### **EXPENDITURES**

#### Object Code

7510	Moreno Valley College PELL Student Grants and Book Waivers	\$ 18,000,000
	Norco College PELL Student Grants and Book Waivers	17,000,000
	Riverside City College PELL Student Grants and Book Waivers	35,000,000
	Moreno Valley College FSEOG Student Grants and Book Waive	500,000
	Norco College FSEOG Student Grants and Book Waivers	350,000
	Riverside City College FSEOG Student Grants and Book Waive	725,000
	Moreno Valley College Federal Work Study	450,000
	Norco College Federal Work Study	350,000
	Riverside City College Federal Work Study	650,000
	Moreno Valley College Subsidized Loan	1,100,000
	Norco College Subsidized Loan	600,000
	Riverside City College Subsidized Loan	3,000,000
	Moreno Valley College Un-Subsidized Loan	1,000,000
	Norco College Un-Subsidized Loan	600,000
	Riverside City College Un-Subsidized Loan	3,000,000

Total Student Federal Grants, Direct Loans, Work Study, and Book Waivers \$82,325,000

Total Student Federal Grants \$82,325,000

## RIVERSIDE COMMUNITY COLLEGE DISTRICT STATE OF CALIFORNIA STUDENT GRANTS

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Unaudited Beginning Balance, July 1			
State Income			
Moreno Valley College Cal Grants	\$	1,700,000	
Moreno Valley College Student Success Completion Gran		1,300,000	
Norco College Cal Grants		2,000,000	
Norco College Student Success Completion Grant		1,500,000	
Riverside City College Cal Grants		3,950,000	
Riverside City College Student Success Completion Grant		2,900,000	
Total State Income			13,350,000
Total Available Funds (TAF)			\$ 13,350,000

#### **EXPENDITURES**

#### Object Code

7510	Moreno Valley College Cal Grants	\$ 1,700,000	
	Moreno Valley College Student Success Completion Gran	1,300,000	
	Norco College Cal Grants	2,000,000	
	Norco College Student Success Completion Grant	1,500,000	
	Riverside City College Cal Grants	3,950,000	
	Riverside City College Student Success Completion Grant	 2,900,000	
	Total State - Cal Grants and SSC Grants		\$13,350,000
	Total State of California Student Grants		\$13,350,000

## RIVERSIDE COMMUNITY COLLEGE DISTRICT LOCAL SCHOLARSHIPS STUDENT GRANTS

### TENTATIVE OPERATING BUDGET 2020-2021

#### **INCOME**

Unaudited Beginning Balance, July 1			
Local Scholarships			
Moreno Valley College Local Scholarships \$	200,000		
Norco College Local Scholarships	200,000		
Riverside City College Local Scholarships	300,000		
Total Local Income			700,000
Total Available Funds (TAF)		\$	735,930

### **EXPENDITURES**

#### Object Code

7510	Moreno Valley College Local Scholarships Norco College Local Scholarships Riverside City College Local Scholarships	\$ 221,558 207,186 307,186	
	Total Local Scholarships		\$ 735,930
	Total Local Scholarships Student Grants		\$ 735,930

### RIVERSIDE COMMUNITY COLLEGE DISTRICT ASSOCIATED STUDENTS OF RCCD

### TENATIVE BUDGET 2020-2021

Unaudited Beginning Balance, July 1	\$	1,075,692
Local Income		
ASMVC  Student Fees \$ 378,988  Interest 1,291  Total ASMVC Local Income		380,279
ASNC Student Fees 497,956 Interest 554 Total ASNC Local Income		498,510
ASRCC  Student Fees 1,170,657 Interest 554  Total ASRCC Local Income		1,171,211
Total Local Income ASRCCD	\$	2,050,000
Total Available Funds (TAF)	\$	3,125,692
EXPENDITURES  Account Code		
934         ASMVC - ASB         \$ 388,000           930         ASMVC - Organizations         40,000           Total ASMVC Expenditures	\$	428,000
921       ASNC - ASB       456,250         926       ASNC - Athletics       34,500         924       ASNC - Organizations       39,250         Total ASNC Expenditures	·	530,000
910       ASRCC - ASB       417,599         906       ASRCC - Athletics       585,560         905       ASRCC - Organizations       230,238         Total ASRCC Expenditures		1,233,397
Total Expenditures	\$	2,191,397
Total ASRCCD Contingency		934,295
Total ASRCCD Expenditures plus Ending Balances	\$	3,125,692

## COVID-19 Fiscal Impact Assessment and Mitigation Recommendations Task Force Guiding Principles

- 1. Recommended solutions must be fair, equitable, and transparent in accordance with Budget Allocation Model principles.
- 2. Recommended solutions should be prioritized so that they impact employees and students last, wherever possible, such as: 1) strategically transfer costs to other funds other than the General Fund; 2) use budget savings and holding accounts; 3) delay/defer vacant position recruitments; 4) strategically reducing expenditure categories such as travel, utilities, discretionary costs, overtime, vacation payouts, etc.; 5) strategically consolidate operational areas; and 6) utilize technology and other efficiency measures.
- 3. Recommended solutions that impact employees and students will be minimized to the greatest extent possible.
- 4. Recommended solutions ensure the care of our most vulnerable students as well as the health and safety of all students and employees.
- 5. Ensure decisions do not adversely impact student access, equity, and success.
- 6. Decisions must lead to long-term sustainability, whereby deficits are eliminated and required reserves are maintained.
- 7. One-time solutions for ongoing issues will be avoided to the greatest extent possible.
- 8. The integrity of our programs and academic standards will be maintained.
- 9. Recommended solutions will not degrade our physical plant but rather will ensure they are maintained and operated to a high standard.
- 10. Efficiencies and flexibilities will be balanced while ensuring maximum effectiveness in our everchanging environment.
- 11. Proactively ensure consistent and coordinated district-wide communication.
- 12. Ensure transparency in process and recommendations are clear, understandable and supported by justification.

### **DBAC MEMBERSHIP**

#### **District Office**

Vice Chancellor, Business and Financial Services – Chair (Aaron Brown)

Director, Business Services (Majd Askar)

CSEA Representative (Cyndi Gunderson)

#### District

DAS President\*\*(Mark Sellick)

ASRCCD Representative (Jorge Zavala)

#### Riverside City College

Vice President, Business Services (Chip West)

RCCAS President\*\* (Mark Sellick)

Faculty Lead\*\*\* (Asatar Bair)

CSEA Representative (Elena Santa Cruz or Elia Blount?)

MLA or CSEA Representative\* (Vacant)

#### Moreno Valley College

Vice President, Business Services (Nathanial Jones)

MVCAS President\*\*(Jennifer Floerke)

Faculty Lead\*\*\*(Michael McQuead)

CSEA Representative (David Bobbit)

MLA or CSEA Representative\* (Vacant)

#### Norco College

Vice President, Business Services (Michael Collins)

NCAS President\*\* (Quinten Bemiller)

Faculty Lead\*\*\* (Melissa Bader)

CSEA Representative (Vacant – formerly Misty Cheatham)

MLA or CSEA Representative\* (Vacant)

#### Notes:

- 1. Vice Chancellor, Director of Business Services, Vice Presidents of Business Services positions are permanent members of the Council.
- 2. All other members commit to serving a minimum of two year terms.
- 3. Vice Chancellor votes on recommendations only in the event of a tie.
- 4. District Academic Senate (DAS) will appoint the District wide representative.
- 5. \*College Presidents will appoint MLA or CSEA representatives.
- 6. \*\*College Academic Senate (AS) Presidents will appoint faculty representatives.
- 7. \*\*\*Faculty Leads represent relevant area in Strategic Planning.
- 8. Student Trustee will appoint the student representative.
- 9. Members may send proxies to DBAC meetings.