

*RIVERSIDE COMMUNITY COLLEGE DISTRICT*  
***District Budget Advisory Council Meeting***

*Friday, September 11, 2020 – [Zoom Conference Call](#)*

Meeting ID: 924 1505 3645 - Passcode: 513696

*1:00 p.m. - 3:00 p.m.*

**AGENDA**

- I. Welcome and Call to Order
- II. Approval of Minutes
  - A. July 31, 2020
- III. State Budget Update
- IV. District Budget Update
  - A. Budget Adoption for FY 2020-21
- V. Budget Allocation Model
  - A. Escalation Factor Discussion (Dr. Nathaniel Jones)
- VI. DBAC Membership Update
- VII. Next Meeting – Friday, October 16, 2020

*RIVERSIDE COMMUNITY COLLEGE DISTRICT  
District Budget Advisory Council Meeting*

*Friday, July 31, 2020  
1:00 p.m. – 3:00 p.m.*

*Zoom Conference Call Meeting Recording:  
<https://cccconfer.zoom.us/rec/share/4NNpdrzNyHxOR53B-Hv7Yax-RYrYaaa8gHUd-PoInx2k6Oi8-Fcg3mzBXcfa94sJ?startTime=1596225817000>*

MEETING MINUTES

Members Present

Aaron Brown	(District)
Majd Askar	(District)
Cyndi Gundersen	(District)
Jennifer Floerke	(Moreno Valley College)
Ivan Hess	(Student)
Nathaniel Jones	(Moreno Valley College)
Michael McQuead	(Moreno Valley College)
David Bobbitt	(Moreno Valley College)
Michael Collins	(Norco College)
Quinton Bemiller	(Norco College)
Andy Aldasoro	(Norco College)
Esmeralda Abajar	(Norco College)
Chip West	(Riverside City College)
Mark Sellick	(Riverside City College)
Asatar Bair	(Riverside City College)
Elena Santa Cruz	(Riverside City College)
Rachelle Arispe	(Recorder)

Members Not Present

Liz Tatum	(Riverside City College)
MaryAnn Doherty	(Moreno Valley College)
Courtney Buchanan	(Norco College)

Guests

Alfred Cardoza	(Moreno Valley College)
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I. CALLED TO ORDER

A. By Aaron Brown

II. APPROVAL OF MINUTES

- A. Once a quorum was achieved, Bair moved and Bobbitt seconded approval of the minutes for June 9, 2020.

### III. STATE BUDGET UPDATE

- A. Brown provided a brief update on State Budget.

1. The Governor's adopted budget includes deferrals instead of budget cuts. The deferrals are over \$1.5 billion statewide. For our district it is approximately \$46 million in deferrals for 2021. Deferrals would begin in February and end in June with payments in the next fiscal year. February 2021 will be deferred to November 2021. March 2021 will be deferred to October 2021 and so on through June. RCCD can borrow from internal sources, but due to the size of the deferrals will need to borrow from an external source in the form of a Tax Revenue Anticipation Note (TRAN). There is a very small cost borrowing cost associated with a TRAN. Sources to fund the TRAN can be from RCOE, a CCC Foundation program that includes the underwriter and financial consultant from our bonds, and through the State Treasurer's Office, California Schools Financing Authority (which would have a much wider participation rate). Brown explained to the members how interest payments are handled. The interest payments would be paid out of our cash flow and reimbursed through the deferral payments. The deferrals would only be outstanding for a portion of the year.
2. RCCD will be receiving most of our apportionment for FY 2019-20; however, there is a possibility we may receive more but we won't know until February 2021. Due to uncertainty Brown is adding in a .67% (\$1.3 million) deficit in the FY 2020-21 Budget.
3. No growth or COLA is included in the state budget.
4. COVID-19 Response Relief in the amount of \$120 million state wide has been added. Brown is estimating \$3 million to our district based on FTES. However, there are significant restrictions to the funds and two different components (state/federal) associated with it...different criteria and different reporting requirements. The first part of funds needs to be spent by December 30, 2020.
5. There is a downward adjustment to the CalSTRS and CalPERS rates for FY2020-21 and FY2021-22 with a savings of \$3 million.
6. Brown cautioned members that despite the State's adopted budget being better than expected due to apportionment deferrals instead of budget cuts, our district still has its own budget issues. Although our apportionment is flat, we are expecting to have a reduction in some of our revenue sources by \$3-\$4 million for such items as lottery, non-resident fees, etc. In addition, expenses are projected to increase by approximately \$8 million without a source of revenue to offset. There are also other funds that have

been negatively impacted by the pandemic and college closure by millions of dollars that will need to be addressed as well.

#### IV. DISTRICT BUDGET UPDATE

- A. Askar reviewed the FY2020-21 Final Budget Planning workbook with the members.
1. The projected ending balance for FY 2019-20 reflects the state updates provided by Brown.
  2. The ending balance for FY 2019-20 is approximately \$53 million with the year-end closing for revenue and expenses projected.
  3. Askar reviewed the negative impact to the following resources: Parking, Performance Riverside, Customized Solutions and Community Education. With the budget shortfall of the specified resources and projected inter-fund transfers from the general fund to cover the shortfalls, the ending balance is reduced from \$53 million to approximately \$48 million.
    - a. Brown noted that FY 2019-20 includes approximately \$4 million worth of the rollback of FTES from the summer 2018-19 and was realized revenue in the FY 2019-20.
    - b. Collins inquired on the spread of the shortfall to the colleges. Askar responded that the budget shortfalls are spread using the revenue ratio for the allocation revenue and expenses based on the revised BAM.
  4. The projected beginning balance for FY 2020-21 is \$48 million. Askar reviewed the ongoing revenue and expenses, including the one-time revenue and expenses and the shortfalls (estimated from July 2020 through February 2021) in Parking, Food Services, Customized Solutions and Child Care.
  5. Askar indicated that the DBAC Subgroup reviewed the shortfalls and were asked to review their holding accounts to find funds that could help offset the deficits. Therefore, the colleges and district office provided funds from their hold on vacant positions (\$5.7 million), holding accounts (Chancellor's Innovation \$200K and MVC \$500K), projected savings from utilities (40% reduction = \$560K) and travel (\$307K). Therefore, the net expenses are approximately \$29 million.
    - a. Aldasoro requested the vacant positions list be emailed to the group. Askar will email the entire group the vacant listing.
  6. Brown noted that the CARES Act funding for FY 2018-19 and FY 2020-21 will be reflected and adjusted in the data. There are internal discussions on how the funding will be reflected as either a transfer of expenses out or if it will be recorded in the general fund.
  7. Brown briefly reviewed the listing of estimates and concise information of the problem resources including the ERP, Retirement Incentive, Vacant Positions, etc.

- a. Sellick inquired about Step and Column increases and indicated that there should be negotiation talks if there will be reductions. Brown responded that changes to Step and Column are not being considered at this time.

V. NEW FACULTY POSITIONS ALLOCATION METHODOLOGY PROPOSAL

- A. Brown indicated that Chancellor Isaac said new faculty positions need to be tied to the BAM. In FY 2019-2020 for the 2020-21 year we used the Faculty Obligation Number (FON) information to be able to derive the faculty positions.
- B. Brown provided a worksheet for the group to review to begin discussions on an allocation methodology using BAM information. Brown explained how the data was split. Different categories of disciplines were grouped together using information from FTES associated with each base year number, FTEF and split out between full time, part time and overload. The goal is to get to 70% full time faculty and 30% part time faculty, identifying a distribution to each college.
- C. Floerke inquired and suggested there be Principles for Faculty Position Allocation or overarching principles. Sellick responded that we would use the BAM Principles which include Fairness, Equity and Transparency, rather than developing new principles for faculty. Asatar suggested that maybe adding a principle to the BAM regarding the faculty position allocation.
- D. Discussions ensued regarding the methodology.
- E. Sellick suggested that we also connect Human Resources to the principle.
- F. Floerke and Sellick will work on a few sentences to add to the BAM Principles for the Faculty Position Allocation methodology. They will email the group for review and further discussion.
- G. Askar will email the worksheet to the group for further review. Askar noted that the data is from EMD and preliminary until each of the colleges confirms.

VI. NON-RESIDENT TUITION FEE REVENUE

- A. Brown explained that each of the colleges have been working on collection of fees from students. Previously there was no process for collecting fees, however, now there is a process in place. We are having some success in receiving the fees.

VII. EFFECTIVE USE OF RESOURCES AND ACCOUNTABILITY

- A. Brown wants to explore this subject in more detail. He wants to have more transparency in reporting. Brown will include a standing agenda item that way the group can review where we stand from a fiscal standpoint relative to actual results and budget and achievement of goals and objectives in accordance to our strategic plans. This will also allow us for planning for the next fiscal year. He will be looking to the group for a reporting format or structure to achieve the objective.

- B. Collins responded that the colleges report out quarterly and he agrees with the reporting idea. Brown suggested for the colleges to provide their reports to the group before the end of next week that way it could be reviewed and we could discuss at the next meeting. The goal would be to begin reporting in October.
- C. Brown reviewed a template for carryover information in accordance with BAM Principle #9. It was introduced at the last DBAC Subgroup meeting. The form will identify potential carryover amounts, how they arose, reason for the rollover and what strategic initiative the funding will be used for. This template has been put in place for the next fiscal year.

VIII. DBAC MEMBERSHIP STRUCTURE - UPDATE

- A. Brown reviewed the DBAC membership list with the group.
  - 1. Sellick clarified that Floerke is the District representative for the District Academic Senate. Floerke needs to find a replacement for the Moreno Valley District Academic Senate representative.
  - 2. Bobbitt indicated that this will be his last DBAC meeting as he is retiring. Santa Cruz will appointment his replacement.

IX. NEXT MEETING

- A. Brown reviewed the potential dates for FY 2020-21 DBAC meetings. Discussions ensued regarding the meeting dates.
- B. Arispe will send out a Doodle Poll to schedule the future meetings in alignment with District Strategic Planning Committee and Information Technology Strategy Council.

X. MEETING ADJOURNED

# RCCD

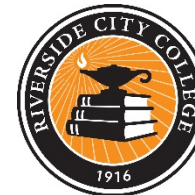
RIVERSIDE COMMUNITY  
COLLEGE DISTRICT

## **FINAL BUDGET**

### **Fiscal Year 2020-2021**

**October 6, 2020**

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**ADOPTED STATE BUDGET  
COMMUNITY COLLEGE SYSTEM  
AND  
RIVERSIDE COMMUNITY COLLEGE DISTRICT**

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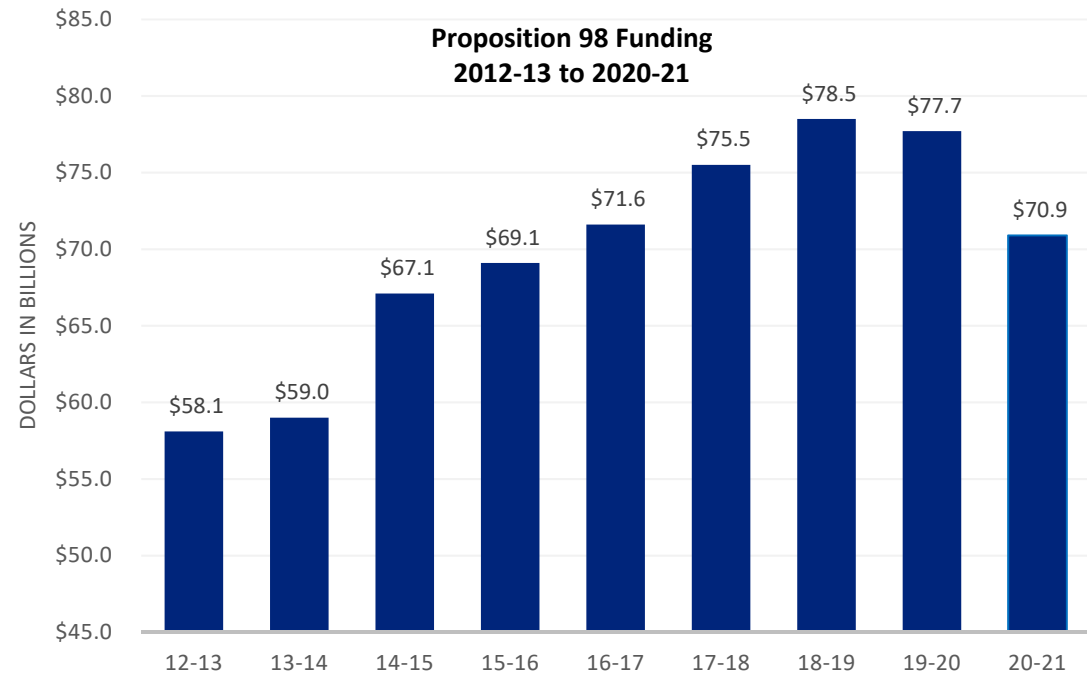




# RIVERSIDE COMMUNITY COLLEGE DISTRICT FY 2020-2021 Final Budget

## Proposition 98 Minimum Guarantee

- FY 2019-20 approved budget set the K-14 minimum guarantee at \$81.1 billion...revised to \$81.6 billion in January...and \$77.7 billion at final, \$3.9 billion lower.
- FY 2020-21 – Governor’s January estimate was \$84.0 billion. The adopted estimate is \$70.9 billion... \$13.1 billion lower.
  - A decrease of 15.60% from the January Proposal.
  - Community College share of Proposition 98 – 10.93%.



# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

### Base Changes (In Millions)

<u>Unrestricted Ongoing Revenues</u>	<u>State</u>
<u>Apportionment*</u>	
Growth	\$ -
COLA	-
Total Apportionment/Unrestricted Ongoing Revenues	\$ -
<u>Unrestricted One-Time Revenues</u>	\$ -
Total Unrestricted Revenues	\$ -

\*Apportionment deferrals in FY 2020-21 total \$1.45 billion. Of this amount, up to \$791.1 million will be reduced if additional federal funds are provided by October 15, 2020. The District's share of total apportionment deferrals is \$46.81 million.

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**Base Changes**  
*(In Millions)*

<u>Restricted Revenues</u>	<u>State</u>
COVID-19 Response Block Grant	\$ 120.2
Dreamer Resource Liaisons	5.8
Legal Services for Undocumented Immigrants	<u>10.0</u>
Total Restricted Revenues	<u>\$ 136.0</u>

# RIVERSIDE COMMUNITY COLLEGE DISTRICT FY 2020-2021 Final Budget

## Base Changes *(In Millions)*

### Other

Physical Plant and Instructional Equipment  
 Proposition 51 - State GO Bond\*  
 (15 Continuing Projects & 33 New Projects)  
 Total "Other" Restricted Revenues

	State
Physical Plant and Instructional Equipment	\$ -
Proposition 51 - State GO Bond*	239.7
(15 Continuing Projects & 33 New Projects)	239.7
Total "Other" Restricted Revenues	\$ 239.7

- Riverside City College - Life Science/Physical Science

	District
- Riverside City College - Life Science/Physical Science	\$ 26.59

\*SB 115 approved in September 2020 added 8 new projects worth \$16.6 million.

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**Additional Budget Items**

- Redirects \$2.3 billion appropriated in 2019 to reduce CalSTRS and CalPERS employer contribution rates in FY 2020-21 and FY 2021-22.
- Extends the SCFF hold harmless provisions for an additional two years through FY 2023-24.
- Cuts Calbright College by \$5.0 million in ongoing funds and \$40 million in one-time funds.
- Preserves apportionment and categorical funding at FY 2019-20 levels.

RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

COVID-19 Pandemic Relief Funding

*(In Millions)*

FEMA	\$	0.01
CARES Act I - Emergency Aid to Students		9.02
CARES Act II - Institutional Support		9.02
CARES Act III - MSI/HSI		1.16
COVID-19 Response Block Grant:		
- Federal		1.46
- State		1.80
Total	\$	<u>22.47</u>

# **FY 2019-2020 ENDING BALANCE**

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**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**FY 2019-20 Credit FTES**

	<u>Budget</u>	<u>Actual at P1</u>
FY 2017-18 Funded FTES*	29,607.55	29,607.55
FY 2018-19 Funded FTES*	28,869.73	28,840.99
FY 2019-20 Base FTES*	<u>30,518.74</u>	<u>29,115.63</u>
3 Year Total FTES	88,996.02	87,564.17
Divided by 3 Years	<u>3</u>	<u>3</u>
3-Year Average - Estimated SCFF Funded FTES	29,665.34	29,188.05
Growth	329.58	154.06
Special Admit FTES	924.76	960.45
Incarcerated FTES	<u>83.92</u>	<u>198.00</u>
Total Funded FTES	31,003.60	30,500.56
Total Credit FTES Target/Actual P1	<u>31,857.00</u>	<u>32,091.97</u>
Unfunded FTES	<u>(853.40)</u>	<u>(1,591.41)</u>

\*Special Admit and Incarcerated credit FTES are excluded from the SCFF and receive funding at the full credit FTES rate. FTES is Reported at P1 instead of Annual (P3) based on COVID-19 Emergency Conditions Apportionment Protection authorized by the California Community Colleges Chancellor's Office.



# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District				
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget				
FY 2019-2020 Based on Prior Year P1				
Base Allocation: 70%				
<b>Base Credit/Special Admit/Non-Credit Rates with COLA</b>	<b>\$ 4,009</b>	<b>\$ 5,622</b>	<b>\$ 3,381</b>	
		<b>Funded FTES</b>	<b>Amount</b>	
Basic Allocation			\$ 12,810,758	
Regular Cr FTES (3 Yr Avg. FY 17-18 - 29,607.55; FY 18-19 - 28,840.99; FY 19-20 - 29,115.63, incl 274.64 Restoration)		29,342.11	\$ 117,632,525	
$87,564.17/3 = 29,188.05 \times 0.527\% \text{ Growth } 154.06 = 29,342.12$				
Incarcerated Credit FTES 87.98 + 110.02 (Restoration)		198.00	\$ 1,113,144	
Special Admit Credit FTES 914.61 + 45.84 (Restoration)		960.45	\$ 5,399,593.27	
CDCP Credit FTES 0.00 + 3.21 (Restoration)		3.21	\$ 18,046	
Non-Credit FTES 130.30 - 3.55 (Restoration)		126.75	\$ 428,495	
<b>Total Base Allocation</b>		<b>30,630.52</b>	<b>\$ 137,402,562</b>	
Supplemental Allocation: 20%				
	<b>Supplemental Rate per Point</b>	<b>\$ 948</b>		
	<b>Rate</b>	<b>Total Counts</b>	<b>Total Dollars</b>	<b>% to</b>
<b>Supplemental Metrics (FY 2018-2019)</b>	<b>(a)</b>	<b>(b)</b>	<b>(a) + (b)</b>	<b>Total</b>
AB 540 Students	\$ 948	1,652	\$ 1,566,096	3.56%
Pell Grant	\$ 948	14,939	\$ 14,162,172	32.23%
California Promise Grant Students (BOG Waivers)	\$ 948	29,759	\$ 28,211,532	64.20%
<b>Total Supplemental Allocation</b>		<b>46,350</b>	<b>\$ 43,939,800</b>	<b>100%</b>

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District				
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget				
FY 2019-2020 Based on Prior Year P1				
Student Success Incentive Allocation: 10%				
Success Rate per Point (Success/Equity)	\$ 559	\$ 141	\$ 141	
	Rate	Total Counts	Total Dollars	% to
	(a)	(b)	(a) + (b)	Total
<b>All Students (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 2,236	822.00	\$ 1,837,992	13.47%
Associate Degree	\$ 1,677	2,305.00	\$ 3,865,485	28.33%
Credit Certificates	\$ 1,118	535.00	\$ 598,130	4.38%
Transfer-Level Math and English	\$ 1,118	844.00	\$ 943,592	6.92%
Transfer to 4-Year Institutions	\$ 838	1,545.67	\$ 1,296,042	9.50%
CTE Units Completion of 9 or more Units	\$ 559	4,515.00	\$ 2,523,885	18.50%
Regional Living Wage	\$ 559	4,612.67	\$ 2,578,481	18.90%
Total All Students Success Allocation		<b>15,179.33</b>	<b>\$ 13,643,606</b>	<b>86.53%</b>
<b>Pell Grant Recipients (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 846	491.00	\$ 415,384	15.30%
Associate Degree	\$ 635	1,403.00	\$ 890,204	32.79%
Credit Certificates	\$ 423	258.00	\$ 109,134	4.02%
Transfer-Level Math and English	\$ 423	359.33	\$ 151,999	5.60%
Transfer to 4-Year Institutions	\$ 317	834.67	\$ 264,798	9.75%
CTE Units Completion of 9 or more Units	\$ 212	2,380.67	\$ 503,512	18.55%
Regional Living Wage	\$ 212	1,794.33	\$ 379,503	13.98%
Total Pell Grant Recipients Success Allocation - (BOGW)		<b>7,521.00</b>	<b>\$ 2,714,533</b>	<b>84.70%</b>
<b>Promise Grant Recipients (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 564	662.00	\$ 373,368	14.62%
Associate Degree	\$ 423	1,901.00	\$ 804,123	31.48%
Credit Certificates	\$ 282	356.00	\$ 100,392	3.93%
Transfer-Level Math and English	\$ 282	527.33	\$ 148,708	5.82%
Transfer to 4-Year Institutions	\$ 212	1,133.67	\$ 239,771	9.39%
CTE Units Completion of 9 or more Units	\$ 141	3,355.67	\$ 473,149	18.52%
Regional Living Wage	\$ 141	2,942.00	\$ 414,822	16.24%
Total Promise Grant Recipients Success Allocation		<b>10,877.67</b>	<b>\$ 2,554,333</b>	<b>85.38%</b>
<b>Total Student Success Allocation</b>			<b>\$ 18,912,472</b>	

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District	
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget	
FY 2019-2020 Based on Prior Year P1	
Total Apportionment	
Total Estimated Computational Revenue Under New Funding Formula for FY 2019-20	\$ 200,254,833
Less, Deficit Factor Applied at 0.95%	\$ (1,902,421)
Adjusted FY 2019-20 TCR	\$ 198,352,412
Total Computational Revenue in Adopted Base Budget for FY 2019-20	\$ 198,943,099
Difference from FY 2019-20 Adopted Base Budget for Apportionment	\$ <u>(590,687)</u>

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

*(In Millions)*

**FY 2019-20 Revenues**

Adopted Budget	<u>\$ 218.27</u>
Revenue Adjustments	
FY 2018-19 Additional Apportionment -	
Summer 2019 FTES Shift to FY 2018-19 (800 FTES)	\$ 4.06
FY 2019-20 Apportionment	(0.20)
Part-time Faculty Office Hours/Insurance	(0.16)
Lottery (FY 2018-19 & FY 2019-20)	(0.07)
Interest Income	(0.31)
Non-Resident Tuition	(0.88)
Facility Rental	(0.88)
Indirect Costs	(0.41)
Apprenticeship	(0.44)
Other	<u>(0.14)</u>
Total Revenue Adjustments	<u>\$ 0.57</u>
Net Revenues	<u>\$ 218.84</u>

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

*(In Millions)*

### FY 2019-20 Expenditures

Adopted Budget	\$ <u>257.04</u>
Budget Savings (Reductions):	
Salaries and Benefits	\$ (5.54)
Supplies and Services*	26.95
Capital Outlay and Other Transfers	7.60
Transfers to Support Other Funds Due to COVID-19 Pandemic	<u>(2.90)</u>
Total Expenditure Budget Savings	\$ <u>26.11</u>
Net Expenditures	<u>\$ 230.93</u>
Net Current Year Estimated Deficit	\$ (12.09)
Beginning Balance at July 1, 2019	<u>53.71</u>
Estimated Ending Balance at June 30, 2020*	<u><u>\$ 41.62</u></u>

\* Included in these balances is \$10.20 million of one-time State Mandate Block Grant funds that were set-aside in FY 2019-20 for future years to mitigate revenue reductions and increasing costs for STRS, PERS and health insurance, \$4.38 million of one-time Budget Savings Allocation provided to the District's entities, and \$3.26 million of one-time of FY 2018-19 FTES rollback allocation.

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**Support for Other Funds**

Included in FY 2019-20 is \$2.90 million from the General Operating Fund that was transferred to other funds to mitigate lost revenues and to continue payment of salaries and benefits during the college closure:

*(In Millions)*

	<b>Revenue Loss</b>
Parking Fund	\$1.64
Customized Solutions	0.56
Performance Riverside	0.36
Community Education	0.34
Total	<u>\$2.90</u>

# **FY 2020-2021 FINAL BUDGET**

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# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

### FY 2020-21 Assumptions

- Online instruction for the Summer 2020 and Fall 2020 terms, except for essential labs and CTE courses.
  - Limited onsite presence of staff and students
  - Support for Other Funds
- Apportionment deficit of .85% has been applied.
- FY 2020 -21 FTES Target is the same as FY 2019-20 FTES Target – 31,857
- Other Revenue items such as interest income, bookstore commissions, instructional program sales, facility rental, non-resident fees, and student fees have been reduced from prior year budget levels.
- COLA was not provided in the State adopted budget.
- Contractual increases of 2.00% for full-time employees and 2.50% for part-time faculty employees have been included.
- Step/Column/Professional Growth have been included.
- PERS and STRS increases have been included, but at reduced rates.
- 16 New full-time faculty positions have been included.
- 5 New Distance Education positions have been included.



**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**FY 2020-21 Credit FTES Projections**

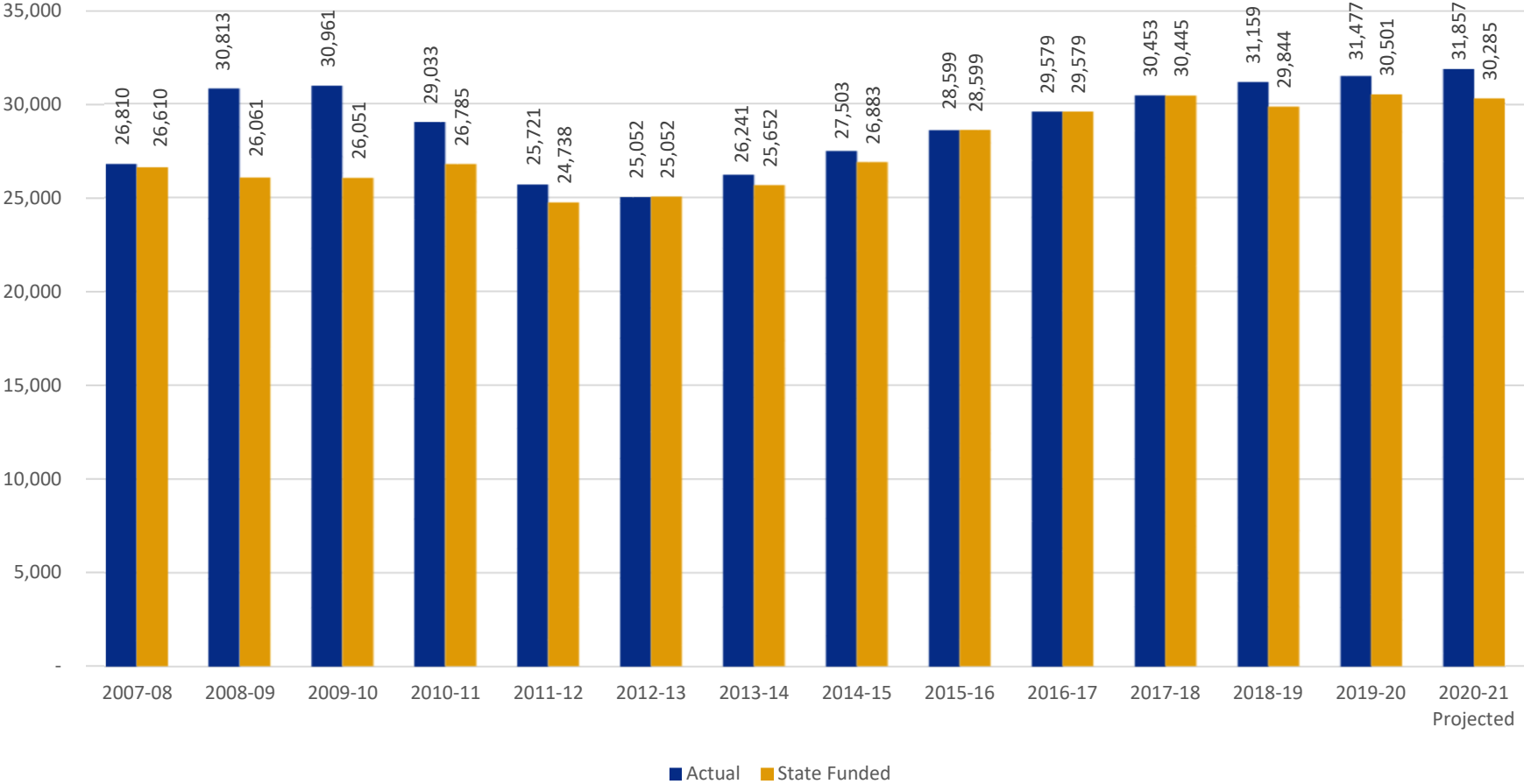
FY 2018-19 Funded FTES*	28,840.99
FY 2019-20 Funded FTES as of P1*	29,269.68
FY 2020-21 Base FTES as of FY 2019-20 P1*	29,269.68
3 Year Total FTES	<u>87,380.35</u>
Divided by 3 Years	<u>3</u>
3-Year Average - Estimated SCFF Funded FTES	29,126.78
Growth (0%)	-
Special Admit FTES	960.45
Incarcerated FTES	<u>198.00</u>
Total Funded FTES	30,285.23
Total Credit FTES Target**	<u>31,857.00</u>
Unfunded FTES	<u><u>(1,571.77)</u></u>

\*Special Admit and Incarcerated credit FTES are excluded from the SCFF and receive funding at the full credit FTES rate. FTES is Reported at P1 instead of Annual (P3) based on COVID-19 Emergency Conditions Apportionment Protection authorized by the California Community Colleges Chancellor's Office.

\*\*MVC = 7,272.10, NC = 7,366.07, RCC = 17,218.83

RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

**Historical Look at Resident Credit  
FTES Actual vs. State Funded**



# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District				
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget				
FY 2020-2021 Advance Based on Prior Year P1				
Base Allocation: 70%				
<b>Base Credit/Special Admit/Non-Credit Rates with COLA</b>	<b>\$ 4,009</b>	<b>\$ 5,622</b>	<b>\$ 3,381</b>	
		<b>Funded FTES</b>	<b>Amount</b>	
Basic Allocation			\$	12,810,758
FTES Allocation				
Regular Cr FTES (3 Yr Avg. FY 18-19 - 28,840.99; FY 19-20 - 29,269.68; FY 19-20 - 29,269.68)		29,126.78	\$	116,769,267
87,380.35/3 = 29,126.78 x 0.0% Growth -0- = 29,126.78		198.00	\$	1,113,144
Incarcerated Credit FTES 87.98 + 110.02 (Restoration)		960.45	\$	5,399,593
Special Admit Credit FTES 914.61 + 45.84 (Restoration)		3.21	\$	18,046
CDCP Credit FTES 0.00 + 3.21 (Restoration)		126.75	\$	428,495
Non-Credit FTES 130.30 - 3.55 (Restoration)		<u>30,415.19</u>	<u>\$</u>	<u>123,728,565</u>
Total FTES Allocation				
<b>Total Base Allocation</b>		<b>30,415.19</b>	<b>\$</b>	<b>136,539,323</b>
Supplemental Allocation: 20%				
	<b>Supplemental Rate per Point</b>	<b>\$ 948</b>		
	<b>Rate</b>	<b>Total Counts</b>	<b>Total Dollars</b>	<b>% to</b>
<b>Supplemental Metrics (FY 2018-2019)</b>	<b>(a)</b>	<b>(b)</b>	<b>(a) + (b)</b>	<b>Total</b>
AB 540 Students	\$ 948	1,652	\$ 1,566,096	3.56%
Pell Grant	\$ 948	14,939	\$ 14,162,172	32.23%
California Promise Grant Students (BOG Waivers)	\$ 948	29,759	\$ 28,211,532	64.20%
<b>Total Supplemental Allocation</b>		<b>46,350</b>	<b>\$ 43,939,800</b>	<b>100%</b>

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District				
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget				
FY 2020-2021 Advance Based on Prior Year P1				
Student Success Incentive Allocation: 10%				
Success Rate per Point (Success/Equity)	\$ 559	\$ 141	\$ 141	
	Rate	Total Counts	Total Dollars	% to
	(a)	(b)	(a) + (b)	Total
<b>All Students (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 2,236	990.33	\$ 2,214,385	14.49%
Associate Degree	\$ 1,677	2,552.67	\$ 4,280,821	28.02%
Credit Certificates	\$ 1,118	618.33	\$ 691,296	4.52%
Transfer-Level Math and English	\$ 1,118	1,051.00	\$ 1,175,018	7.69%
Transfer to 4-Year Institutions	\$ 838	1,626.00	\$ 1,363,401	8.92%
CTE Units Completion of 9 or more Units	\$ 559	4,890.67	\$ 2,733,882	17.89%
Regional Living Wage	\$ 559	5,043.00	\$ 2,819,037	18.45%
Total All Students Success Allocation		<b>16,772.00</b>	<b>\$ 15,277,842</b>	<b>85.51%</b>
	Rate	Total Counts	Total Dollars	% to
	(a)	(b)	(a) + (b)	Total
<b>Pell Grant Recipients (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 846	589.33	\$ 498,574	16.61%
Associate Degree	\$ 635	1,530.67	\$ 971,208	32.36%
Credit Certificates	\$ 423	274.00	\$ 115,902	3.86%
Transfer-Level Math and English	\$ 423	450.00	\$ 190,351	6.34%
Transfer to 4-Year Institutions	\$ 317	866.00	\$ 274,739	9.15%
CTE Units Completion of 9 or more Units	\$ 212	2,502.67	\$ 529,315	17.64%
Regional Living Wage	\$ 212	1,991.00	\$ 421,098	14.03%
Total Pell Grant Recipients Success Allocation - (BOGW)		<b>8,203.67</b>	<b>\$ 3,001,186</b>	<b>83.39%</b>
	Rate	Total Counts	Total Dollars	% to
	(a)	(b)	(a) + (b)	Total
<b>Promise Grant Recipients (3 Yr Avg. FY 16-17, FY 17-18, FY 18-19)</b>				
Associate Degree for Transfer (ADT)	\$ 564	792.33	\$ 446,876	15.79%
Associate Degree	\$ 423	2,090.33	\$ 884,211	31.25%
Credit Certificates	\$ 282	386.33	\$ 108,946	3.85%
Transfer-Level Math and English	\$ 282	662.67	\$ 186,872	6.60%
Transfer to 4-Year Institutions	\$ 212	1,174.67	\$ 248,442	8.78%
CTE Units Completion of 9 or more Units	\$ 141	3,555.00	\$ 501,255	17.71%
Regional Living Wage	\$ 141	3,212.67	\$ 452,986	16.01%
Total Promise Grant Recipients Success Allocation		<b>11,874.00</b>	<b>\$ 2,829,588</b>	<b>84.21%</b>
<b>Total Student Success Allocation</b>			<b>\$ 21,108,617</b>	

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

Riverside Community College District	
Apportionment Calculation Under the Proposed New Student Centered Funding Formula for Adopted Budget	
FY 2020-2021 Advance Based on Prior Year P1	
Total Apportionment	
Total Estimated Computational Revenue Under New Funding Formula for FY 2020-21	\$ 201,587,740
Less, Estimated FY 2020-21 Deficit Factor at Advance (.8539%)	\$ (1,721,386)
Adjusted FY 2020-21 TCR	\$ 199,866,354
Total Computational Revenue in Adopted Base Budget for FY 2019-20 (\$200,299,406 - \$1,356,306 FT Fac Hiring)	\$ (198,943,100)
Increase/(Decrease) in Base Apportionment from Adopted Base Budget for FY 2019-20	\$ 923,254

# RIVERSIDE COMMUNITY COLLEGE DISTRICT FY 2020-2021 Final Budget

(In Millions)

## FY 2020-21 Ongoing Revenue Budget

Beginning Revenue Budget	\$ 217.67
FY 2020-21 Apportionment:	
Student Centered Funding Formula	\$ 1.35
Lottery	(0.10)
Interest Income	(0.95)
Non-Resident Tuition	(0.62)
Culinary/Cosmo/Dental Hygiene/etc. Sales	(0.17)
Student Fees	(0.05)
Facility Rental	(0.12)
Other	0.14
Total Ongoing Revenue Budget Adjustments	\$ (0.52)
Total Ongoing Revenue Budget	\$ 217.15

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

*(In Millions)*

### FY 2020-21 Ongoing Expenditure Budget

Beginning Expenditure Budget	\$ <u>222.70</u>
Compensation Adjustments:	
COLA (0.00%) + Contract for Full-time Salaries (2.00%)	\$ 2.50
COLA (0.00%) + Contract for Part-time Faculty Salaries (2.50%)	0.98
Step/Column/Growth/Placement/Classification	1.86
PERS (20.70%)	0.42
STRS (16.15%)	(0.86)
Health Insurance	
Rate Changes (Kaiser - 1.82%, Health Net - (2.50%), PPO - 0%)	0.04
Plan Migration	0.52
Retiree Coverage	1.09

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

*(In Millions)*

FY 2020-21 Ongoing Expenditure Budget (continued)

New Full-Time Faculty Positions (16)	2.66
New Distance Education Positions	0.53
Part-Time Faculty Budget Alignment Due to New F/T Faculty Positions	(1.79)
Part-Time Faculty Harassment Training	0.29
Other	(0.16)
Total Ongoing Expenditure Budget Adjustments	<u>\$ 8.08</u>
Total Ongoing Expenditure Budget	<u>\$ 230.78</u>
Net Ongoing Budget Shortfall	<u><u>\$ (13.63)</u></u>



## RIVERSIDE COMMUNITY COLLEGE DISTRICT FY 2020-2021 Final Budget

*(In Millions)*

### FY 2020-21 One-Time Revenue Budget

Beginning Revenue Budget	\$ 0.60
Adjustments	-
Total One-Time Revenue Budget	\$ 0.60

### FY 2020-21 One-Time Expenditure Budget

Beginning Expenditure Budget	\$ (34.32)
Reverse FY 2019-20 Set-Aside for Future Operating Costs	\$ 10.20
FY 2020-21 Set-Aside for Future Operating Costs	(9.06)
Reverse Retirement Incentive Costs	4.49
Interfund Transfers	2.03
Transfers to Support Other Funds Due to COVID-19 Pandemic	(1.64)
Reverse ERP Costs	4.79

# RIVERSIDE COMMUNITY COLLEGE DISTRICT

## FY 2020-2021 Final Budget

*(In Millions)*

### FY 2020-21 One-Time Expenditure Budget (continued)

Budget Savings Allocation	1.28
FY 2017-18 Summer FTES Shift	1.01
Budget Reduction Plan Savings	
- Defer Hiring Vacant Positions	4.03
- Utility Reductions Due to College-Closure	0.56
- Travel Reductions Due to Travel Restrictions	0.31
- Holding Account Reductions	0.70
Total One-Time Expenditure Budget Adjustments	\$ 18.70
Total One-Time Expenditure Budget	\$ (15.62)
Net One-Time Budget	\$ (15.02)

# RIVERSIDE COMMUNITY COLLEGE DISTRICT FY 2020-2021 Final Budget

*(In Millions)*

## Summary

Net Ongoing Budget	\$ (13.63)
Net One-Time Budget	<u>(15.02)</u>
Total Difference	\$ (28.65)
Estimated Beginning Balance at July 1, 2020	<u>41.62</u>
Total Available Funds	\$ 12.97
Less, 5% Ending Balance Target	<u>(12.97)</u>
Budget (Shortfall) Surplus	<u>\$ -</u>

**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

**Support for Other Funds**

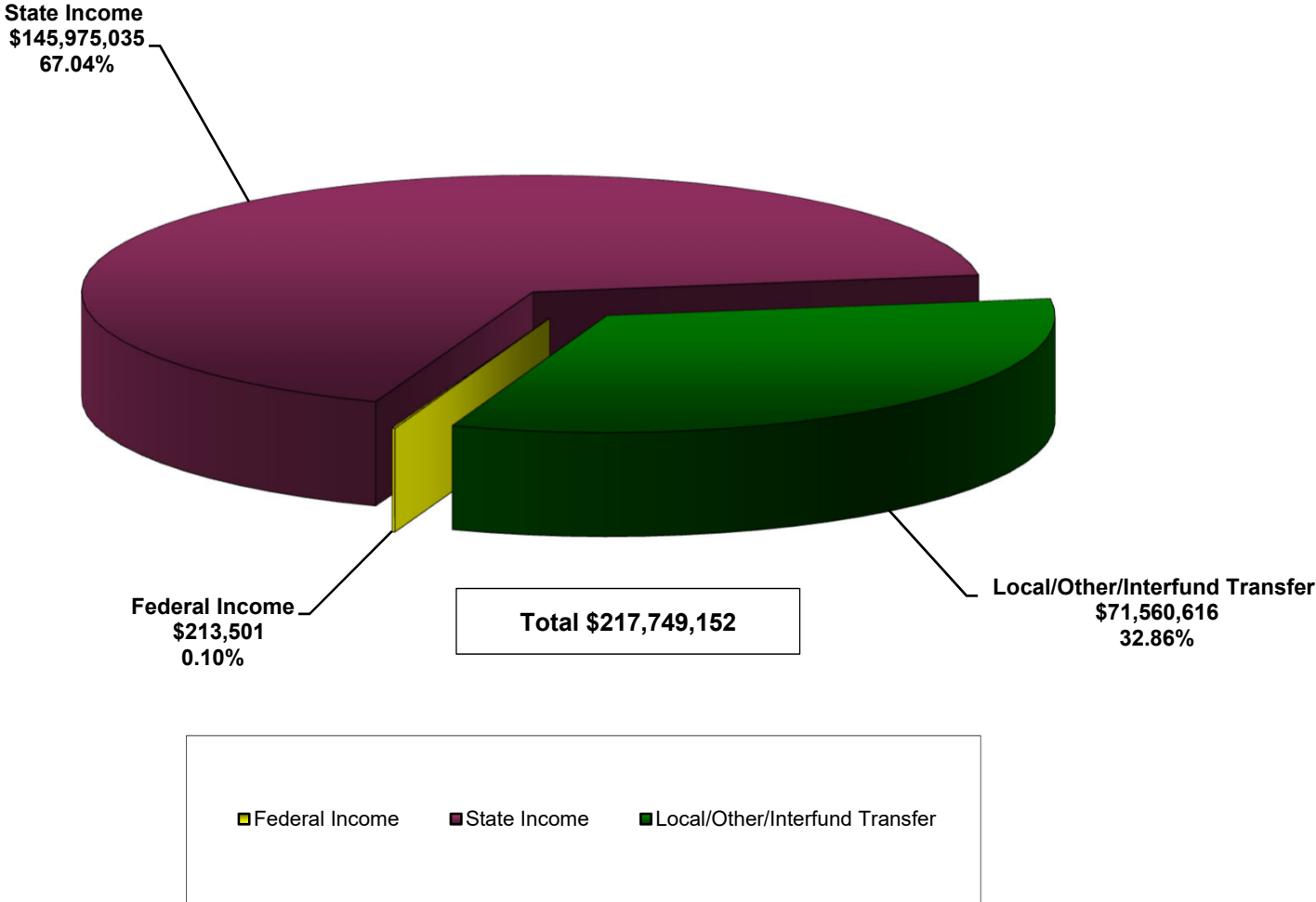
Included in FY 2020-21 is \$1.64 million from the General Operating Fund that will be transferred to other funds to mitigate lost revenue and to continue payment of salaries and benefits during limited onsite instructional activities:

*(In Millions)*

	Revenue Loss
Parking Fund	\$1.35
Food Services Fund	0.29
Total	<u>\$1.64</u>

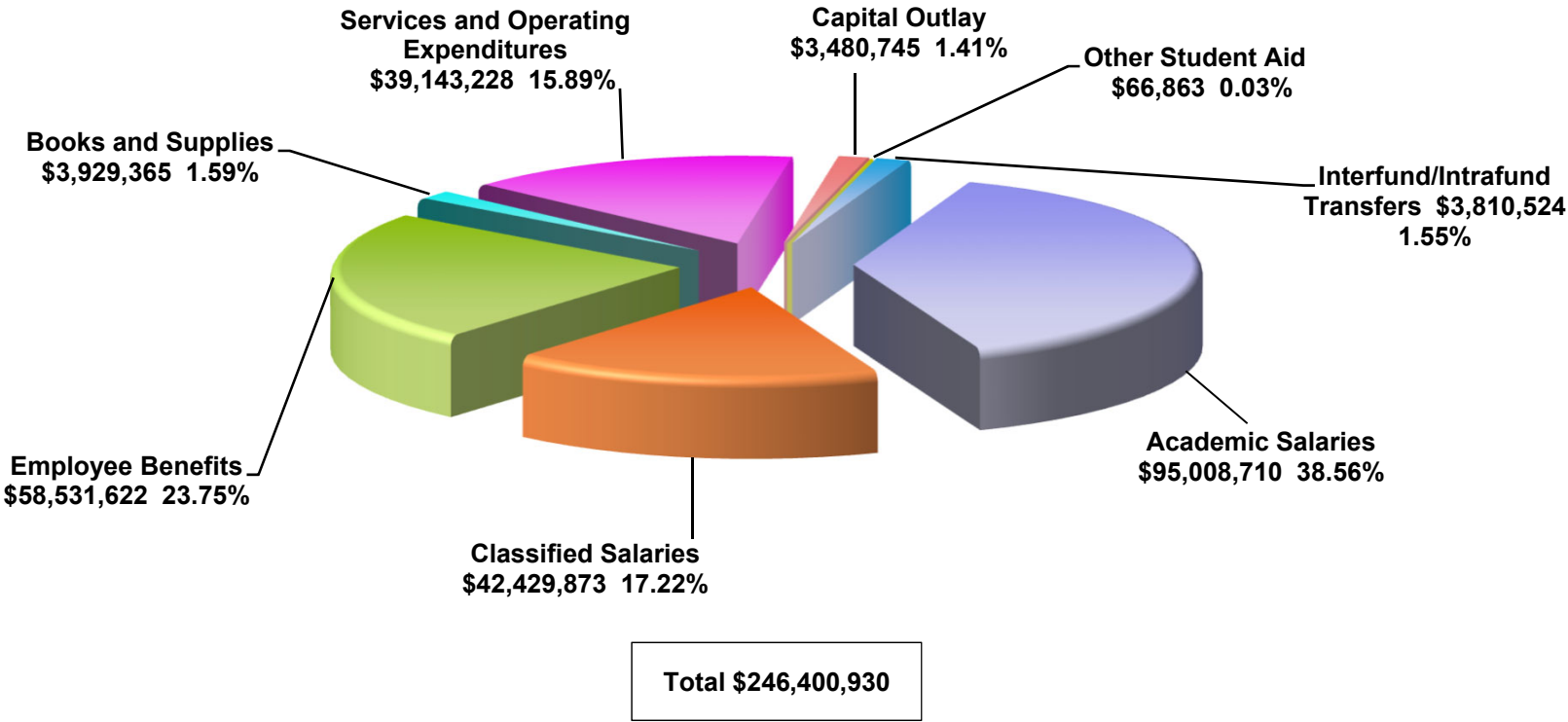
RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# Revenue 2020-21



**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

# Expenditures 2020-21



Academic Salaries	Classified Salaries	Employee Benefits
Books and Supplies	Services and Operating Expenditures	Capital Outlay
Other Student Aid	Interfund/Intrafund Transfers	

# LOOKING AHEAD

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**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

## **Challenges and Opportunities**

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- Continuing Impact of COVID-19 on Instructional Delivery
- Enrollment Decline
- Multi-Year Rate Increases for STRS and PERS
- Health Insurance Rate and Cost Increases
- Mid-Year Budget Reductions/FY 2021-22 Budget Reductions
- New ERP System Implementation
- Collective Bargaining Agreements
- Impact on Other Funds and Activities (Parking, Performance Riverside, Community Education, Customized Training, Facility Rental)



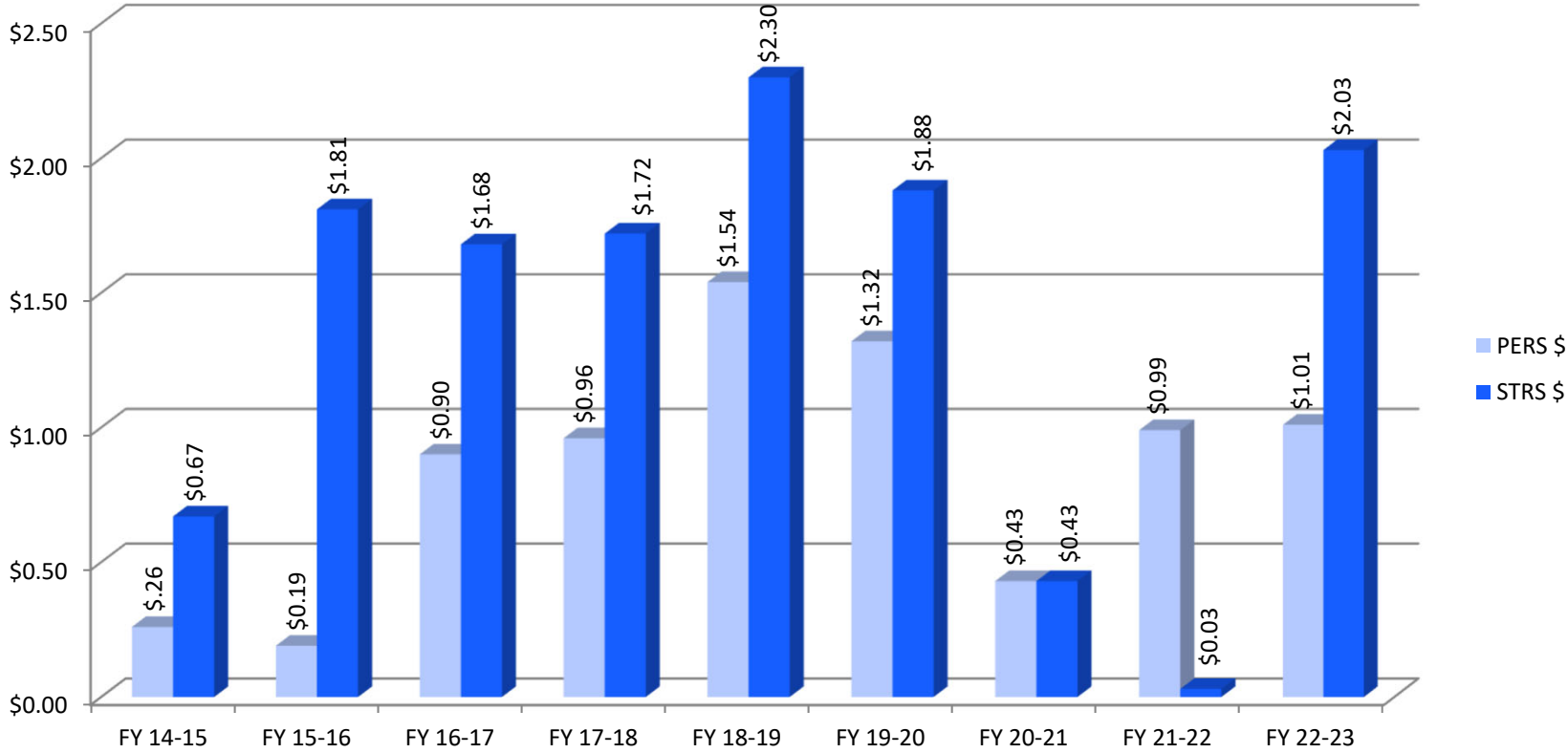
# **HISTORICAL BUDGET INFORMATION**

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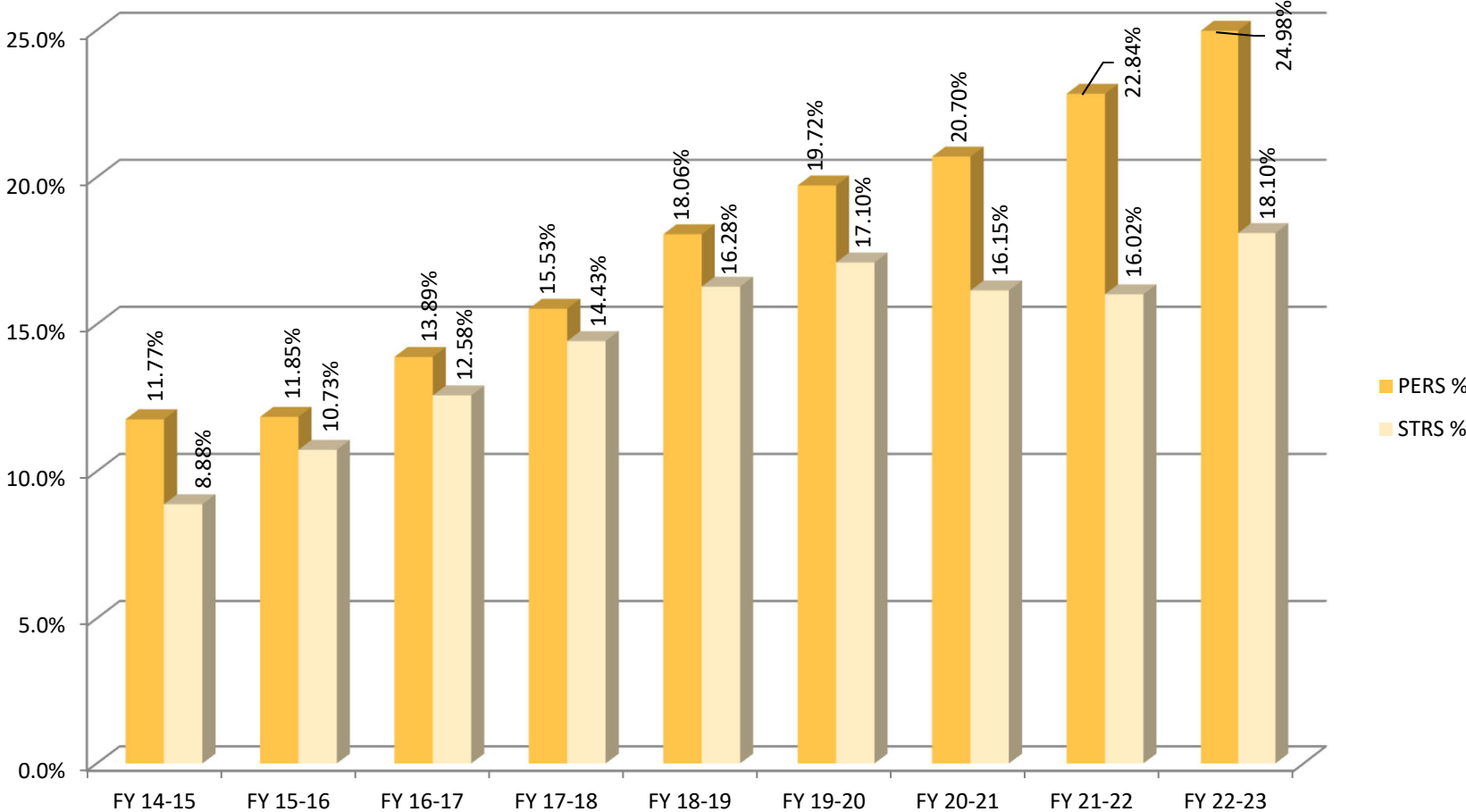
RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# PERS and STRS Projected \$ Annual Budget Increases



RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# PERS and STRS Projected % Rate Annual Increases



**RIVERSIDE COMMUNITY COLLEGE DISTRICT**  
**FY 2020-2021 Final Budget**

## Unrestricted General Fund Contingency History

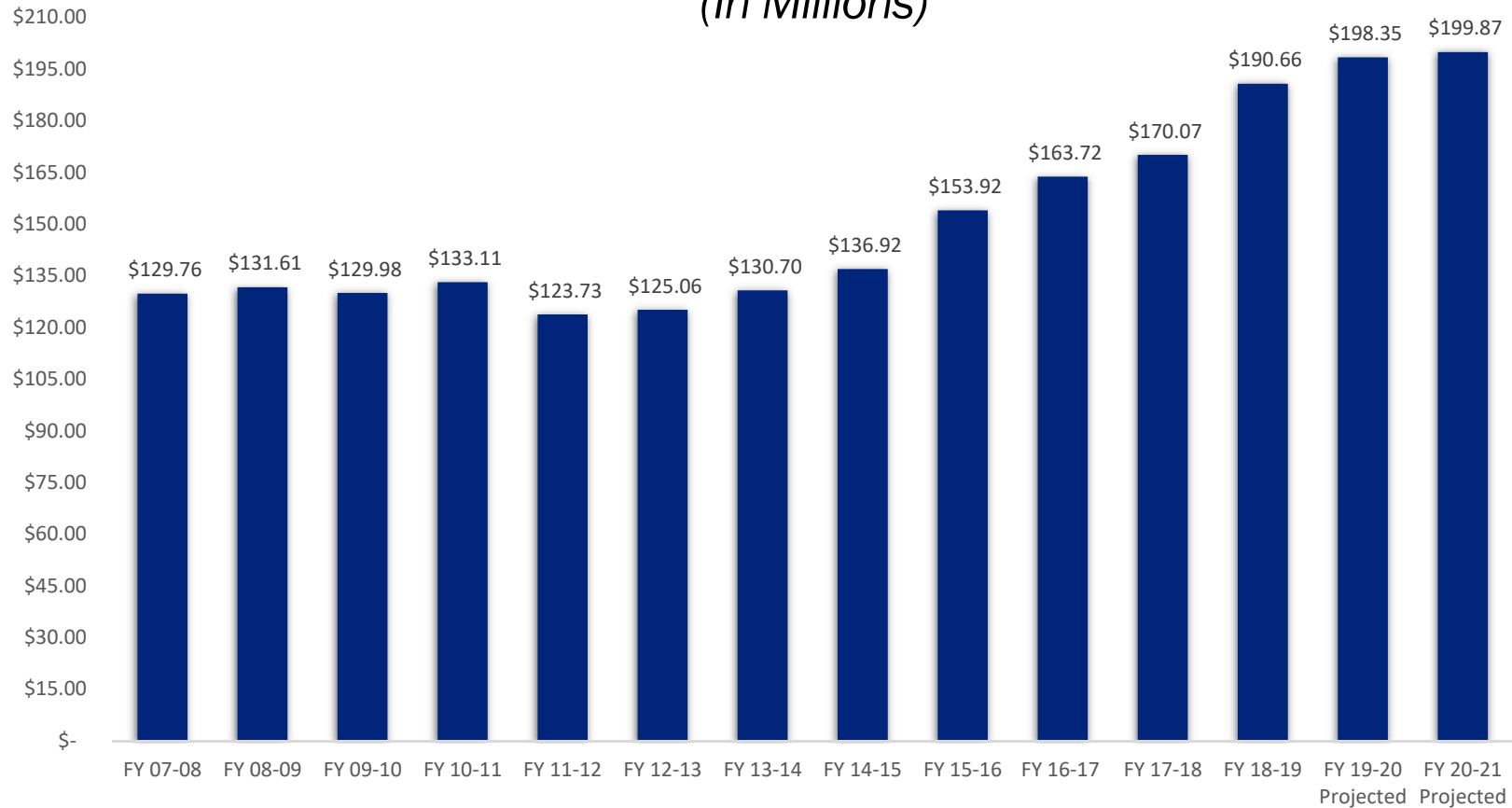
FY	Adopted Contingency Balance	% of Available Funds	Actual Ending Fund Balance	% of Available Funds
2019-20	\$ 14,941,743	5.50%	\$ 42,015,232 *	14.78%
2018-19	\$ 13,645,688	5.50%	\$ 53,189,474	20.37%
2017-18	\$ 13,577,277	5.91%	\$ 45,030,810	19.31%
2016-17	\$ 11,987,323	5.60%	\$ 42,944,508	19.60%
2015-16	\$ 10,447,116	5.38%	\$ 36,136,212	17.97%
2014-15	\$ 7,801,811	4.85%	\$ 13,836,227	8.43%
2013-14	\$ 6,358,532	4.16%	\$ 11,734,055	7.65%
2012-13	\$ 4,560,030	3.18%	\$ 10,926,705	7.52%
2011-12	\$ 5,840,447	3.87%	\$ 6,616,948	4.54%
2010-11	\$ 8,729,056	5.53%	\$ 12,450,649	7.90%
2009-10	\$ 8,391,878	5.43%	\$ 10,594,722	6.86%
2008-09	\$ 12,566,801	7.55%	\$ 13,253,848	8.21%
2007-08	\$ 9,423,484	6.02%	\$ 18,801,018	11.88%

\*Includes \$9.06 million of one-time State Mandate Block Grant funds set-aside for future years as a hedge against revenue reductions and increasing costs such as PERS, STRS, and health insurance and the remaining Budget Savings allocation of \$4.38 million, and the remaining FY 2017-18 FTES, rollback of \$3.26 million. Without the one-time funds, the ending fund balance would be \$25.32 million (9.04%).

RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# General Apportionment – FTES

*(In Millions)*



RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# Enrollment Fee Rate Per Unit



RIVERSIDE COMMUNITY COLLEGE DISTRICT  
FY 2020-2021 Final Budget

# Credit FTES



\* Credit FTES Funding Rate per the Student Centered Funding Formula.

# DBAC MEMBERSHIP

## **District Office**

Vice Chancellor, Business and Financial Services – Chair (Aaron Brown)  
Director, Business Services (Majd Askar)  
CSEA Representative (Cyndi Gundersen)

## **District**

DAS President\*\* (Jennifer Floerke)  
ASRCCD Representative (Ivan Hess)

## **Riverside City College**

Vice President, Business Services (Chip West)  
RCCAS President\*\* (Mark Sellick)  
Faculty Lead\*\*\* (Asatar Bair)  
CSEA Representative (Elena Santa Cruz)  
MLA or CSEA Representative\* (Liz Tatum)

## **Moreno Valley College**

Vice President, Business Services (Nathaniel Jones)  
MVCAS President\*\* (VACANT)  
Faculty Lead\*\*\* (Michael McQuead)  
CSEA Representative (VACANT)  
MLA or CSEA Representative\* (MaryAnn Doherty)

## **Norco College**

Vice President, Business Services (Michael Collins)  
NCAS President\*\* (Quinten Bemiller)  
Faculty Lead\*\*\* (Courtney Buchanan)  
CSEA Representative (Andy Aldasoro)  
MLA or CSEA Representative\* (Esmeralda Abejar)

## **Notes:**

1. Vice Chancellor, Director of Business Services, Vice Presidents of Business Services positions are permanent members of the Council.
2. All other members commit to serving a minimum of two year terms.
3. Vice Chancellor votes on recommendations only in the event of a tie.
4. District Academic Senate (DAS) will appoint the District wide representative.
5. \*College Presidents will appoint MLA or CSEA representatives.
6. \*\*College Academic Senate (AS) Presidents will appoint faculty representatives.
7. \*\*\*Faculty Leads represent relevant area in Strategic Planning.
8. Student Trustee will appoint the student representative.
9. Members may send proxies to DBAC meetings.