RIVERSIDE COMMUNITY COLLEGE DISTRICT

District Budget Advisory Council Meeting

Friday, August 26, 2022

Zoom Conference Link

Phone: 1 (669) 444-9171 Meeting ID: 922 4148 9678 10:00 a.m. - 11:30 a.m.

AGENDA

- I. Welcome and Call to Order
- II. Approval of Meeting Minutes
 - April 21, 2022
 - May 19, 2022
- III. District Budget Update
 - FY 2022-23 Final Budget Presentation
- IV. Other
 - Print Management
- V. Future Meetings
 - Future Meeting Methods (Zoom or In Person)
 - Dates and Times

RIVERSIDE COMMUNITY COLLEGE DISTRICT District Budget Advisory Council Meeting

Thursday, April 21, 2022 2:00 p.m. – 4:00 p.m.

MEETING MINUTES

Members Present

Aaron S. Brown (District)
Misty Griffin (District)

Kristine DiMemmo (Riverside City College)
Mehran Mohtasham (Riverside City College)
Mark Sellick (Riverside City College)
Liz Tatum (Riverside City College)
Majd Askar (Moreno Valley College)
Nader Ghopreal (Moreno Valley College)

Michael Collins (Norco College)
Courtney Buchanan (Norco College)
Esmeralda Abajar (Norco College)
Paula Barrera (Norco College)
Jack Harris (Student Trustee)

Gloria Aguilar (Recorder)

Members Not Present

Felipe Galicia (Moreno Valley College)
Alfred Cardoza (Moreno Valley College)
Asatar Bair (Riverside City College)
Elena Santa Cruz (Riverside City College)

Cyndi Gunderson (District)

Michael McQuead (Moreno Valley College)

I. CALLED TO ORDER

A. By Aaron Brown

II. BUDGET ALLOCATION MODEL DEVELOPMENT UPDATE

- A. Griffin presented a spreadsheet of Unique disciplines and provided a high level overview of the subgroups work. Explained the purpose, the goal, and how the Unique methodology will function.
- B. Data applied in the spreadsheet is obtained from the Enrollment Management Dashboard (EMD) from the previous school year. Information such FTE, FTF, and from section-to-section is used to produce the median cost per FTES for the common categories of STEM, CTE, and Liberal Arts.

- C. The disciplines which do not all into the categories of STEM, CTE, and Liberal Arts, are labeled as Unique and will be funded differently than past practices, which was based on actual costs. Now these Unique disciplines will be evaluated by their cost, are they reasonable, are they funded too low or too high.
- D. A Unique discipline is determined by: if the offering is only at one college. Each of these unique disciplines will be placed in one of the three categories of STEM, CTE or Liberal Arts and will the assigned median cost and will build upon this as a starting point for the budget.
- E. Factors that will be folded the building the budget is faculty to student ratio, high equipment needs, equipment restrictions, accreditation standards, space limitation, or cap size limits.
- F. The goal of this assessment is to ensure we are allocating the revenue based on a fair, equitable and reasonable methodology.
- G. Brown thanked Griffin and all three colleges for their hard work on this project.
- H. Brown stated that hopefully a recommendation will be brought to the next meeting.

III. STATE BUDGET UPDATE

- A. Brown shared a brief update to the State budget, with further budget updates after the May Revise is released.
- B. Student Housing planning grant applications have been submitted for all three colleges. We have been recommended for funding by the Department of Finance, and now it is moving through Legislature for determination and awarding through the budget adoption process.
- C. A Student Housing Coalition letter was released to the Legislative Leadership earlier this month. The letter expressed support in funding 5 student housing construction applications which were approved by Department of Finance, and 75 planning applications.
- D. Money for all three colleges, about \$1.5 million, was recommended. The plan is to use the funding beginning July 1st through submission of a construction application in October. The planning funds will be used for feasibility, financial analysis, and CEQA, to increase our success for student housing construction.
- E. Another component of the letter was a request of an additional \$332 million next year for SB 169 allocations for the 7 Department of Finance construction projects. In addition, there is a request for \$25 million dollars of ongoing money fund an affordable student housing program at the CCCCO. There is currently no department to handle student housing.
- F. Additional legislative proposals related to student housing:
 - 1.SB 886 related to community college housing projects from California Environmental Quality Act (CEQA).
 - 2.AB 1764 would exempt community colleges having to go through the Field Act, Division of State Architect and will save an estimated 15%-20% on cost.
 - a. *(Buchanan) Question was asked is there a reason why they are doing away with CEQA and DSA requirements? Brown, for DSA a 15%-20% savings would be gained, DSA has a back log, and these student housing

projects go through local level inspection and permitting such as cities and counties. For CEQA, the housing projects will go through the process much quicker. Mehran replied all projects do consider cultural and natural resources based on the location of the project, and are part of CEQA, and one contact Native American tribes in the area.

- 3.AB 1602 would establish a CA Student Housing Revolving fund loan program with Treasurer's office for zero or low interest rates.
- 4.RCCD is not waiting for planning grant money, we have preliminary funds. We have completed student surveys, and fiscal analysis for MVC, and NC, and need to complete the same for RCC. There is a high demand for single units.
- G. AB 1752 would require Community College's to adopt terms of compensation for Part-Time Faculty at least in the same ratio as Full-Time Faculty for similar duties.
- H. AB 1856 would increase the maximum amount of instructional hours that Part-Time Faculty can teach from 60% to 67%.
- I. AB 1942 addresses instructional service agreements and how they are handled, funded, and taught. For example Ben Clark training Center, and Advance Officers Training would change the way these are funded.
- J. AB 505 would establish a new floor for the Full-time Faculty Obligation Number (FON).
- K. AB 1432 Calbright Online College, would become inoperative for fiscal year 2022-2023.
- L. Coalition letter (1) increase apportionment funding by \$300 million to enhance student support for online instruction; (2) non-prop 98 funding to simplify and modernize financial aid, increase the grants amount, and basic student housing needs; (3) use non-prop 98 funding to provide relief of the CalPERS and CalSTRS employer rates.
- M. There is a proposal to re-bench the Hold Harmless at the 2021-2022 numbers rather than at 2024-2025 levels.
- N. No update on the Emergency Conditions Allowance, it has prepared our apportionment with a decline in FTES. It will not protect from a decline in Supplemental and Student Success Metrics as part of the Student Center Funding Formula.

IV. NEXT MEETING

A. Next meeting scheduled for May 19, 2022.

V. MEETING ADJOURNED

RIVERSIDE COMMUNITY COLLEGE DISTRICT District Budget Advisory Council Meeting

Thursday, May 19, 2022 2:00 p.m. – 4:00 p.m.

MEETING MINUTES

Members Present

Aaron S. Brown (District)
Misty Griffin (District)

Mehran Mohtasham
(Riverside City College)
Kristine DiMemmo
(Riverside City College)
Mark Sellick
(Riverside City College)
Liz Tatum
(Riverside City College)
Majd Askar
(Moreno Valley College)
Nader Ghopreal
(Moreno Valley College)

Jack Harris (Student Trustee)
Michael Collins (Norco College)
Esmeralda Abejar (Norco College)
Courtney Buchanan (Norco College)
Paula Barrera (Norco College)
Gloria Aguilar (Recorder)

Members Not Present

Cyndi Gundersen (District)

Felipe Galicia (Moreno Valley College)
Alfred Cardoza (Moreno Valley College)
Asatar Bair (Riverside City College)
Elena Santa Cruz (Riverside City College)
Alfred Cardoza (Moreno Valley College)
Michael McQuead (Moreno Valley College)

I. CALLED TO ORDER

A. By Aaron Brown

II. STATE AND DISTRICT BUDGET UPDATE – FY 2022-23 TENTATIVE BUDGET

- A. Brown presented and reviewed the FY 2022-2023 Tentative Budget that will be presented at the Board of Trustees meeting on June 21, 2022.
 - 1. The Governor issued the May Revise for FY 2022-23, overall a flush budget with significant ongoing base funding, one-time block grants funding and deferred maintenance funding.
 - 2. Coming out of the pandemic we are over 20% down in enrollment, which is our main funding source through the Student Centered Funding Formula. There is a lot of

uncertainty of when or if, the Hold Harmless protections will take effect. Currently the Governor has a proposal to set a floor of the Hold Harmless in FY 2024-25, although there are other proposals to make this year the floor. We'll wait to see what the results are. The emergency conditions allowance is still active, and we will see if this carries over to the next fiscal year. The Governor cited the results of the LAO's report during his proposal. He shared the LAO has performed about 10,000 revenue scenarios on future economics and budget. 95% of the results have resulted in a budget deficit in FY 2025-26. The Governor is being cautious with the structure of funds, and designating more funds for one-time use, rather than on-going funds. None of these are set, still in proposal phase.

- 3. Slide 4 Proposition 98 Minimum Guarantee revised to \$93.7 billion. Community college share is 10.93%.
- 4. Slide 5 A .05% growth in Unrestricted in Revenues, a 5.33% COLA, the statutory COLA is 6.56% and is being proposed in the May Revise. Basic Allocation and Base Funding increased a total of \$375 million dollars. Learned today via budget webinar, the Discretionary Block Grant of \$750 million dollars will be recorded in restricted funds. This funding equates to \$20 million for RCCD.
- 5. Slide 6 Restricted Ongoing Revenues adjustments for new programs from January to May proposals. Augmenting Student Equity and Achievement Program, and proposing to change the funding rate for Apprenticeship Supplemental Instruction. The Classified Professional Summer Assistance Program, for the districts who opt-in, their employees who work less than 12-monnths a year can set money aside for summer pay. The state will match the employee's contribution.
- 6. Slide 7 Restricted One-Time Revenues includes hold overs from the Governor's proposal and include new items in the May Revise.
- 7. Slide 8 Deferred Maintenance and Instructional Equipment funds were increased significantly in the May Revise, which equates to about \$40 million dollars for RCCD. This also includes energy efficiency which will be beneficial for RCCD. Prop 51 was increased from 17 to 22 projects and includes an increase in funding.
- 8. Slide 10 FY 2022-23 Revenues include different apportionment adjustments. The Emergency Conditions Allowance provided a safeguard for our funding due to decline in enrollment related to the pandemic.
- 9. Slide 11 FY 2021-22 Expenditures include \$11.2 million in salaries and benefits savings, \$40 million in Supplies and Services, \$30 million in Capital Outlay. A \$5 million dollar apportionment adjustment needed to be made during the audit of FY 2019-20. An estimated ending balance of \$64.3 million.
- 10. Slide 13 Assumptions reviewed. Utilities were under budgeted this year. The group will have an in-depth conversation at DBAC Subgroup.

- 11. Slide 14 FY 2022-23 Ongoing Revenue Budget includes COLA, estimated apportionment based prior year supplemental and success metrics, as well as targeted credit FTES for FY 2022-23. We'll refine for final budget when additional information comes in.
- 12. Slide 15 and Slide 16 FY 2022-23 Ongoing Expenditure Budget includes COLA at 6.56%, Step/Column/Growth, General Liability and Property Rate Change to 2.00%, PERS and STRS rates are actual, estimating an increase for Health Net and Kaiser Health Insurance, no increase to RCCDO PPO Plan, Utilities will place additional \$800k, Election Costs for Board of Trustees (three are up for election) estimated budgeted amount of \$500,000, ending with an estimated \$8 million shortfall.
- 13. Slide 17 No one-time revenue items.
- 14. Slide 18 FY 2022-23 One-time Expenditure Budget includes items that were set up prior year for future operating costs for distribution based on the BAM, Reductions include summer shifts from 2018 and Budget Savings Allocation Reduction
- 15. Slide 19 Summary identifies a balanced tentative budget.
- 16. Slide 20 Next Steps includes the dates for approval of tentative budget adoption and final budget adoption.

III. OTHER

- A. Abejar inquired if the Block Grant will be district wide or split between the colleges. Brown responded with it will be district wide, allocated to the district based on actual total P2 FTES.
- B. Collins Emergency Provisions Protection, when we go back to the Hold Harmless is it setup for FY 19/20 P1FTES number. Brown responded yes, FTES are calculated on a 3 year average, 2 of 3 years are based on that, and the 3rd year on the actual for this year, for FY 2021-22. Brown stated he reached out to Hilton (Financial Aid Director) to inquiry if RCCD has an updated Cost of Attendance, and Hilton said yes. If not updated, it will impact RCCD negatively.
- C. Askar asked for confirmation to understand how the cost of attendance and financial aid distribution impacts the student success formula.
- D. Harris inquired if the 10% loss of enrollment is compared to last year. Brown said, between both academic year we have lost close to 20% enrollment.
- E. Askar shared she wanted to thank the budget department for their endless hours in preparing the budget. Brown shared the same sentiment on how hard the BSF personnel works.
- F. Abejar inquired if minutes are available from the last meeting. Brown responded minutes from the last meeting, and this meeting will be available at the next meeting.

IV. <u>NEXT MEETING</u>

A. Next meeting scheduled for Thursday, June 16, 2022.

V. MEETING ADJOURNED

FINAL BUDGET Fiscal Year 2022-2023

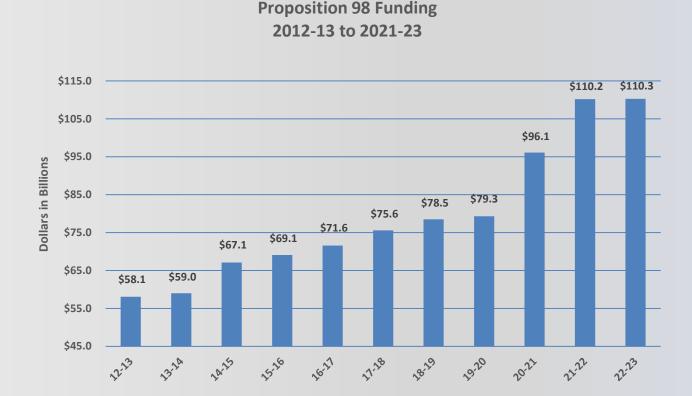
September 6, 2022

ADOPTED STATE BUDGET COMMUNITY COLLEGE SYSTEM AND

RIVERSIDE COMMUNITY COLLEGE DISTRICT

Proposition 98 Minimum Guarantee

- FY 2021-22 approved budget set the K-14 minimum guarantee at \$93.7 billion...now revised to \$110.2 billion.
- FY 2022-23 Governor estimates the guarantee at \$110.3 billion.
 - An increase over the 2021 Budget Act of \$16.6 billion, 17.72%
 - Community College share of Proposition 98 – 10.93%
 - 89.85% increase since 2012-13



Base Changes

Unrestricted Ongoing Revenues	 State
Apportionment	
Growth (.50%)	\$ 26.7
COLA (6.56%)	493.0
Basic Allocation Increase	200.0
Base Funding Increase (SCFF Rates)	 400.0
Total Apportionment/Unrestricted Ongoing Revenues	\$ 1,119.7
Unrestricted One-Time Revenues	\$ <u>-</u>
Total Unrestricted Revenues	\$ 1,119.7

^{*}These funding increases will be reflected in the rates for the Base, Supplemental, and Student Success allocations under the Student Centered Funding Formula.

Base Changes

Restricted Ongoing Revenues	S	tate
COLA for Categorical and Special Programs	\$	65.7
Modernize Technology and Data Protection		24.0
Part-Time Faculty Health Insurance		200.0
Support for Financial Aid, Promise, NextUp,		
EEO Best Practices, A2MEND, MESA		95.5
Augment Student Success Completion Grants		250.1
Augment SEA, DSPS, EOPS, CARE, Puente, Foster Care, UMOJA		89.5
Student Housing Assistance & Basic Needs Centers		20.0
Align Apprenticeship Supplemental Instruction to		
SCFF Credit Rate vs. Noncredit Rate		7.5
Rising Scholars Network		15.0
Classified Professional Summer Assistance Program		10.0
Asian Americans, Pacific Islander, Native Hawaiians, Student Achivement		8.0
Total Restricted Ongoing Revenues	\$	785.3



Base Changes

Restricted One-Time Revenues	 State
COVID-19 Block Grant to Address Pandemic Issues	\$ 650.0
Healthcare Vocational Pathways in Adult Education	130.0
Local District Efforts and Achievement	171.5
Common Course Numbering	105.0
Retention and Enrollment Strategies	150.0
Improvement Transfer Reforms (AB 928)	65.0
Implement Equitable Placement and Completion Practices	64.0
Implement Intersegmental Curricular Pathways Mapping	25.0
Emergency Financial Assistance to AB540 Students	20.0
Create Native American Student Support Program	30.0
Establish Hire UP Pilot Program	30.0
Modernize Technology and Data Protection	75.0
Implement California Health School Menus Pathway Program	 45.0
Total Restricted One-Time Revenues	\$ 1,560.5
Total Restricted Revenues	\$ 2,324.8

Base Changes

<u>Capital Facilities</u>	State
Deferred Maintenance and Instructional Equipment Proposition 51 - State GO Bond (22 Continuing Projects)	\$ 840.7 403.1
Total "Other" Restricted Revenues	\$ 1,243.8
Riverside Community College District	
Capital Facilities Projects	
 Norco College - Center for Human Performance and Kinesiology* Inland Empire Technical Trade Center for Land Purchase Jurupa Valley 	\$ 33.0
Other - Military Articulation Platform Expansion	\$ 2.0

^{*}Funding for this project is for planning and working drawings only; advocacy for exemption from local match continues.

<u>AB-169 Student Housing</u> - The FY 2021-22 Budget included \$2 billion in one-time, non-proposition 98 funds over three years for student housing at the three higher education segments, of which \$1 billion was designated for Community Colleges. Per the State Chancellor's Office, an additional \$500 million has been allocated in FY 2022-23.

- The State awarded 11 Community College districts student housing construction awards totaling \$546 million. Only ineligible construction applications from the first round of submission can be submitted in the second round in October 2022.
- Only <u>NEW</u> student housing construction applications can be submitted in July 2023.
- The District will submit student housing construction applications for all these colleges in July 2023.

FY 2021-22

ENDING BALANCE



FY 2021-22 Revenues	
Adopted Budget	\$ 241.65
Revenue Adjustments	
FY 2020-21 Apportionment Recalculation	\$ 1.34
FY 2022-22 Apportionment Estimate	(2.35)
Indirect Costs	(0.23)
Non-Resident Tuition	(1.54)
Facility Rental	(0.95)
Apprenticeship	(0.41)
Other	(0.73)
Total Revenue Adjustments	\$ (4.87)
Net Revenues	\$ 236.78



FY 2021-22 Expenditures	
Adopted Budget	\$ 287.69
Estimated Budget Savings:	
Salaries and Benefits	\$ 11.15
Supplies and Services	49.07
Capital Outlay	0.78
Interfund Transfers and Other	 (0.25)
Total Expenditure Budget Savings	\$ 60.75
Net Expenditures	\$ 226.94
Net Current Year Surplus	\$ 9.84
Beginning Balance at July 1, 2021	\$ 61.18
FY 2019-2020 Apportionment Adjustment	 (5.17)
Adjusted Beginning Balance at July 1, 2021	56.01
Ending Balance at June 30, 2022	\$ 65.85

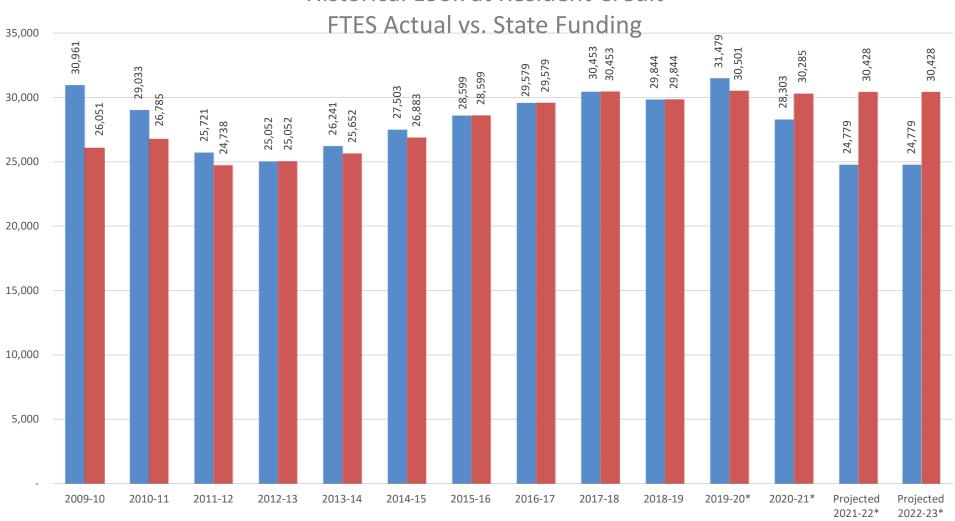
FY 2022-23

FINAL BUDGET

Assumptions

- Emergency Conditions Allowance has been included.
- FY 2022-23 Credit, Resident FTES Target is 29,117
- COLA at 6.56% plus 1% has been included for Full-Time employees. COLA at 6.56% plus 1.44% has been included for Part-Time Faculty and overload.
- Step/Column/Professional Growth have been included.
- PERS, STRS and General Liability rate increases have been included.
- Adjustments to health insurance have been included using final rates.





^{*}Emergency Conditions Allowance was in place.

Estimated Apportionment Calculation F	Under the Propose Y 2022-2023 Final E			entered Funding F	orm	ula	
	Base Allocation: 70)%					
Base Credit/Special Admit/Non-Cr	redit Rates	\$	4,840	\$ 6,788	3 \$	4,082	
				Funded FTES		Amount	
Basic Allocation					\$	20,826,485	
Credit FTES (Rolling 3 Year Avg. FY 20-21 - 29,269.68; FY 21-22 - 29,269.6	68; FY 22-23 - 29,269.6	38					
87,809.04/3 = 29,269.68 + Growth (.5%) -0- + Restoration -0- = 29,269				29,269.68	3	141,679,591	
Incarcerated Credit FTES 198.0 Growth (0%)				198.00		1,344,016	
Special Admit Credit FTES 960.45 Growth (0%)				960.45	5	6,519,496	
CDCP Credti FTES 25.92 + 0.52 Growth (2.0%)				26.44	1	179,474	
Non-Credit FTES 126.75 + 2.54 Growth (2.0%)				129.29	}	527,735	
Total FTES Allocation				30,583.86	\$	150,250,312	
Total Base Allocation				30,583.86	\$	171,076,797	
S	upplemental Allocatio	n: 20%					
Supplemental Rat	te per Point	\$	1,145				
	Rate	Tota	I Counts			Total Dollars	% to
Supplemental Metric	(a)		(b)			(a) + (b)	Total
AB 540 Students	\$ 1,145		1,203		\$	1,376,978	3.42%
Pell Grant	\$ 1,145		11,452		\$	13,108,188	32.60%
California Promise Grant Students (BOG Waivers)	\$ 1,145		22,477		\$	25,727,624	63.98%
Total Supplemental Allocation			35,132		\$	40,212,790	1009

Riverside Cor Estimated Apportionment Calculation Under FY 2022	the Pro	oposed	d New Student Co	entered F	unding Form	ıula	
Student Succes							
Success Rate per Point (Success/Equ	ıity)	-	\$ 675	\$	170 \$	170	-
		Rate	Total Counts			Total Dollars	% to
Success Metrics		(a)	(b)			(a) + (b)	Total
Associate Degree for Transfer (ADT)		2,700	1,646		\$	4,442,905	
Associate Degree		2,025	2,406		\$	4,871,042	23.68
Credit Certificates	\$ 1	1,350	510		\$	688,889	3.35
Transfer-Level Math and English	\$ 1	1,350	1,118		\$	1,509,616	7.34
Transfer to 4-Year Institutions		1,012	1,814		\$	1,836,849	8.93
CTE Units	\$	675	4,729		\$	3,192,016	15.52
Regional Living Wage	\$	675	5,969		\$	4,028,942	19.59
Total Success Metrics Allocation			18,193		\$	20,570,259	
	F	Rate	Total Counts			Total Dollars	% to
Success Equity Metrics - BOG Students		(a)	(b)	_		(a) + (b)	Total
Associate Degree for Transfer (ADT)		1,021	1,014		\$	1,035,760	
Associate Degree	\$	766	1,402		\$	1,074,072	
Credit Certificates	\$	511	238		\$	121,383	
Transfer-Level Math and English	\$	511	470		\$	240,213	
Transfer to 4-Year Institutions	\$	383	986		\$	377,687	
CTE Units	\$	255	2,336		\$	596,629	14.77
Regional Living Wage	\$	255	2,328		\$	594,501	14.71
Total Success Equity Metrics Allocation - BOG Waiver Students			8,774		\$	4,040,248	100.00
	P	Rate	Total Counts			Total Dollars	% to
Success Equity Metrics - Pell Students		(a)	(b)			(a) + (b)	Total
Associate Degree for Transfer (ADT)	\$	681	1,360		\$	926,360	24.14
Associate Degree	\$	511	1,936		\$	988,944	
Credit Certificates	\$	340	336		\$	114,518	2.98
Transfer-Level Math and English	\$	340	757		\$	257,751	
Transfer to 4-Year Institutions	\$	255	1,332		\$	340,068	8.86
CTE Units	\$	170	3,346		\$	569,566	14.84
Regional Living Wage	\$	170	3,762		\$	640,443	16.69
Total Success Equity Metrics Allocation - Pell Students			12,829		\$	3,837,649	100.00
Total Gadosa Equity metros / modules			`				

Riverside Community College District Estimated Apportionment Calculation Under the Proposed New Student Centered Funding For FY 2022-2023 Final Budget	ormula	
Total Apportionment		
Total Computational Revenue Under New Funding Formula for FY 2022-23 Less, Estimated FY 2022-23 Estimated Deficit Adjusted FY 2022-23 TCR Total Computational Revenue in Adopted Base Budget for FY 2021-22 Increase/(Decrease) in Base Apportionment from Adopted Base Budget for FY 2022-23	\$ 239,737,742 \$ 216,058,401	



(In Millions)

FY 2022-23 Ongoing Revenue Budget

Beginning Revenue Budget	\$ 237.45
FY 2022-23 Apportionment	\$ 23.68
Full-Time Faculty Hiring from FY 2021-22	2.26
Lottery	0.30
State Part-Time Faculty Health Insurance / Office Hours	(1.00)
Apprenticeship	0.27
Non-Resident Tuition	(1.41)
Other	0.05
Total Ongoing Revenue Budget Adjustments	\$ 24.15
Total Ongoing Revenue Budget	\$ 261.60





(In Millions)

FY 2022-23 Ongoing Expenditure Budget

Beginning Expenditure Budget	\$ 246.10
Compensation Adjustments:	
COLA F/T (6.56%+1.00%) & P/T (6.56%+1.44%) Salaries	\$ 14.50
Step/Column/Growth/Placement/Classification	2.92
General Liability and Property Rate Change (1.65% to 2.00%)	0.57
PERS (25.37%)	1.25
STRS (19.1%)	2.26
Health Insurance - RCCD PPO Plan (No Increase) Health Net (No Increase) Kaiser (11.36%)	0.43



(In Millions)

FY 2022-23 Ongoing Expenditure Budget (continued)

Utilities	0.86
Election Costs	0.50
Interfund Transfers	(0.49)
Other	 0.31
Total Ongoing Expenditure Budget Adjustments	\$ 23.11
Total Ongoing Expenditure Budget	\$ 269.21
Net Ongoing Budget Shortfall	\$ (7.61)



(In Millions)

FY 2022-23 One-Time Revenue Budget

Beginning Revenue Budget	\$ 4.20
Adjustments	 (0.68)
Total One-Time Revenue Budget	\$ 3.52



(In Millions)

FY 2022-23 One-Time Expenditure Budget

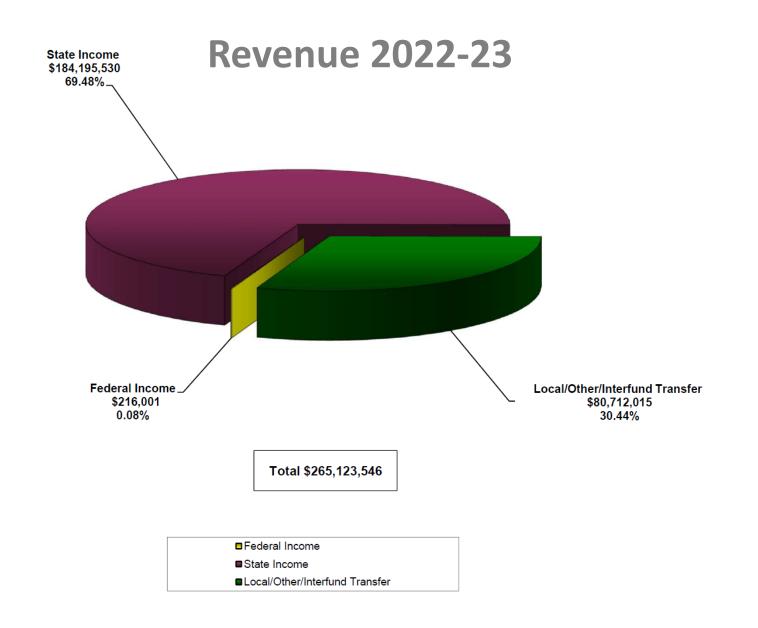
Вє	eginning Expenditure Budget	\$ 41.59
	FY 2022-23 Set-Aside for Future Operating Costs	(8.95)
	Summer 2018 FTES Shift to FY 2017-18	(0.81)
	Budget Savings Allocation (FY 2018-19)	(0.39)
	Budget Savings Allocation FY 2020-21	11.11
	Indirect Costs	 3.26
	Total One-Time Expenditure Budget	\$ 45.81
Ne	et One-Time Budget	\$ (42.29)



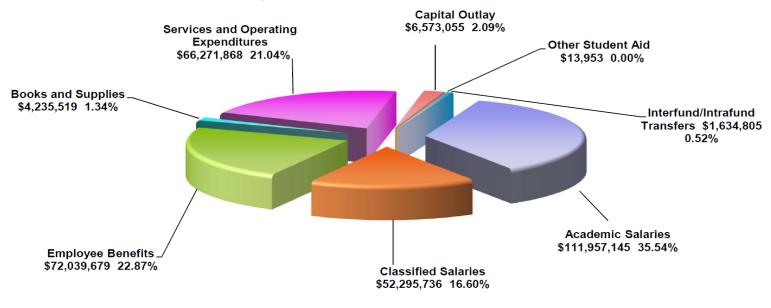
(In Millions)

Summary

Net Ongoing Budget	\$ (7.61)
Net One-Time Budget	 (42.29)
Total Difference	\$ (49.90)
Estimated Beginning Balance at July 1, 2022	65.85
Total Available Funds	\$ 15.95
Less, 5% Ending Balance Target	 (15.95)
Budget (Shortfall) Surplus	\$



Expenditures 2022-23



Total \$315,021,760

■Academic Salaries	■Classified Salaries	■Employee Benefits
■Books and Supplies	■Services and Operating Expenditures	■ Capital Outlay
■Other Student Aid	■Interfund/Intrafund Transfers	

LOOKING AHEAD

Challenges and Opportunities

- Continuing Impact of COVID-19 on Instructional Delivery
- Recovery of over 20% Enrollment Decline and Sunsetting of ECA
- Economic Recession Possibility
- Multi-Year Rate Increases for STRS and PERS
- New ERP System Implementation

Print Management Solution

District Budget Advisory Council (DBAC) Meeting
August 26, 2022

Objective

An evaluation of our current practice and inventory is necessary in order to develop an effective and efficient print management solution.

Background

- Each department purchases/leases their own printing devices.
- We have a wide variety of machines.
 - Various maintenance agreement, lease terms, ink products and pricing
 - Our current practice is inefficient and ineffective
- We do not take advantage of our buying power (economy of scale).
- Desktop printers are expensive.
 - Typically 4 to 6 cents per B&W copy vs. copy machine at 1/2 a penny per copy
- The pandemic has introduced us to new ways of doing business.
 - Digital media
- Evaluation necessary to develop effective and efficient solutions.

RCCD Research, Data Collection

- The data gathered developed a baseline and provided a better understanding of our potential savings.
- Between summer of 2018 & 2019 our warehouse distributed over 10 million sheets of paper.
- Reviewed various equipment contracts and found inconsistencies.
- Because of the pandemic our project was put on hold in 2020.
- Paper usage (2019 data):
 - Riverside City College 4,420,000
 - Moreno Valley College 1,060,000
 - Norco College 2,070,000
 - District Office 2,775,000
- As of 2021/2022- printing reduced by 80%

Goals

- Understand Our Past and Develop a Plan for the Future
- Print More Efficiently
- Ensure Consistent Contract Pricing, Terms & Conditions
- Eliminate Inefficient Equipment
- Use Data to update Inventory List and Location of Printing Devices
- Encourage Electronic Files and Digitizing of Old Paper Files
- Leverage Buying Power
- Research Software Solutions
 - Ease of use, better reporting functions, budgeting analysis, etc.
- Explore Wireless/Cloud Based Printing for Students

Challenges

- Unknown Future
 - Enrollment
 - Movement over to digital media
- A robust printing system with advanced software will require additional network hardware

■ Phase I – Assessment Support Service

- Assess Current Inventory, Contracts, and Pricing
- Plan and Set a Strategy
- Phase II Implementation
 - Procurement Support Service

Steps

- Begin Phase I Assessment Support Service
 - Formed District-Wide Working Group
 - Develop criteria to ensure meaningful and desired outcome
 - Select an Unbiased Consultant to Assess Current State
 - After interviewing several other companies Optimizon was selected
 - Optimizon utilizes proprietary software

Recommendation

- Engage with 3rd Party Consultant Optimizon
- Conduct 90 Day Network Traffic Study
 - Capture all printing activity throughout the district network
 - Identifies all printing devices by location, make, and model
 - Study to coincide with the beginning of the fall semester
- Optimizon will review existing contract on our behalf
- District to provide a list of vendors
- Proposed fee: \$17,500

Optimization Deliverables

- 1. Copy/Print Cost Reduction Opportunity Analysis
- 2. Documented Feedback and Input From Stakeholders Throughout the District
- 3. Documented Recommendation
- 4. Comprehensive Cost Analysis
- 5. Implementation TimeLine, including Fleet Replacement Timing

Final Thoughts

This plan will continue to evolve and change as the project progresses. Once the traffic study is complete our working group will continue to work together to make recommendations. Our overall goal is to provide a solution that makes sense to all users throughout the District. One that will minimize cost and waste while having a secure and easy printing experience.



District Budget Advisory Council

2022-2023 MEETING DATES & TIMES

Friday, August 26, 2022 10:00 am to 11:30 am

Thursday, September 15, 2022 2:00 pm to 4:00 pm

Thursday, October 20, 2022 2:00 pm to 4:00 pm

Thursday, November 17, 2022 2:00 pm to 4:00 pm

Thursday, December 8, 2022 2:00 pm to 4:00 pm

Thursday, January 19, 2023 2:00 pm to 4:00 pm

Thursday, February 23, 2023 2:00 pm to 4:00 pm

Thursday, March 16, 2023 2:00 pm to 4:00 pm

Thursday, April 20, 2023 2:00 pm to 4:00 pm

Thursday, May 18, 2023 2:00 pm to 4:00 pm

Thursday, June 15, 2023 2:00 pm to 4:00 pm

Meetings to be held via Zoom until further notice.